Manfred F. R. Kets de Vries

Address

ESMT Berlin Phone: +49 30 21231–1210 Schlossplatz 1 Fax: +49 30 21231–1281

10178 Berlin

Germany Email: manfred.kets-de-vries@esmt.org

Web bio: https://esmt.berlin/person/manfred-f-r-kets-de-

vries/

Current employment

Distinguished Clinical Professor of Leadership Development and Organisational Change, INSEAD Raoul de Vitry Chaired Professor of Leadership Development Emeritus Founder, INSEAD Global Leadership Centre (IGLC)
Distinguished Affiliate Professor ESMT, Berlin

Education

CANADIAN PSYCHOANALYTIC INSTITUTE

Psychoanalytic Training, 1977 – 1982. Membership granted 1982.

Clinical seminars at the Canadian Psychoanalytic Institute and the Allan Memorial Institute (part of the Royal Victoria Hospital of McGill University). Four years of supervised clinical work. Psychoanalyst in private practice since 1982.

HARVARD UNIVERSITY, Graduate School of Business Administration

Doctoral Degree in Business Administration (DBA), 1968 – 1970

Specialization: organizational behavior (focus on applied psychoanalysis and management policy). Doctoral dissertation: The Entrepreneur as Catalyst of Economic and Cultural Change (dissertation committee members: Abraham Zaleznik, C. Roland Christensen, and Everett Hagen)

Master's Degree in Business Administration (MBA), 1966 - 1968 International Teacher's Programme (ITP Certificate), 1966 - 1967

UNIVERSITY OF AMSTERDAM

Doctoral Examination in Economics (Econ. Drs.), 1963 - 1966 Teaching Certificate in Accounting and Management Control, 1965

Past employment

INSEAD

Founder/ Director of INSEAD Global Leadership Centre, 2003 Holder of the Raoul de Vitry d'Avaucourt Chair in Leadership Development, 1992 - 2012 Director of the Raoul de Vitry d'Avaucourt Chair in Human Resource Management, 1987 – 1992 Full Professor, Organizational Behavior and Management Policy, 1984 - 1985

HARVARD UNIVERSITY, Graduate School of Business Administration Visiting Professor, Social Psychology of Management, 1983 - 1984

European Institute of Business Administration (INSEAD) Visiting Professor, Organizational Behavior, 1982 - 1983 Ecole des Hautes Etudes Commerciales (HEC), Montreal Visiting Professor, Organizational Behavior and Management Policy, 1980 1981

McGill UNIVERSITY, Faculty of Management

Full Professor, Organizational Behavior and Management Policy, 1980 -1985
Associate Professor, Organizational Behavior and Management Policy, 1975 - 1980. Awarded tenure: 1979
Visiting Professor, Organizational Behavior and Management Policy, 1974 - 1975

HARVARD UNIVERSITY, Graduate School of Business Administration Research Fellow, Production and Operations Management, 1973 – 1974

European Institute of Business Administration (INSEAD) Assistant Professor, Organizational Behavior, 1971 - 1973

Harvard University, Graduate School of Business Administration Research Fellow, Social Psychology of Management, 1969 - 1971 Research Assistant, 1968 - 1969

MISCELLANEOUS TEACHING

Finnish School of Technology, Euro Forum, Netherlands School of Business, Rotterdam School of Economics, Visiting Professor Stockholm School of Economics, Visiting Professor Higher School of Economics. Master Classes all over the world.

CONSULTING

Consultancy on strategic human resource management and organizational design and transformation with many of the leading companies in the world.

Executive development work with such organizations as ABB, Accenture, Aegon, Air Liquide, Alcan, Alcatel, Bain Consulting, Bang & Olufsen, Bonnier, BP, Deutsche Bank, DMGT, L. M. Ericsson, GE Capital, Goldman Sachs, Heineken, HypoVereinsbank, Investec, KPMG, Lego, Lufthansa, McKinsey, NAB, Nokia, Novartis, Novo Nordisk, Rank Xerox, Russian Standard, SAB, Shell, SHV, Standard Bank of South Africa, Troika Dialog, Unilever, and Volvo Car Corporation.

Educating and consultancy in more than forty countries

Executive coaching: originator of the clinical group coaching methodology

Chairman of the Kets de Vries Institute, a boutique strategic human resource consulting firm. the Kets de Vries Institute (KDVI) is a consulting firm that specializes in organizational development and transformation. The organization works extensively with top teams and boards in world-leading organizations to improve leadership effectiveness and alignment around a common strategy.

Programme Director, INSEAD: The Challenge of Leadership: Creating Reflective Leaders

Professional organizations

Society for the Advancement of Management Studies (SAMA) since 2002
Elected Fellow, The International Family Enterprise Research Academy (IFERA) since 2001
Elected Fellow, The Academy of Management since 2001
MESO: The Organization for the Integration of Micro and Macro since1992
Member, Research Group on Leadership Practises since 1990
International Society of Political Psychology since 1988

Founding Member, International Society for the Psychoanalytic Study of Organizations (ISPSO) since 1986
Corresponding Member, Paris Psychoanalytic Society since 1986
International Psychoanalytic Association since 1982
Canadian Psychoanalytical Society since 1982
Canadian Psychological Association since 1977
American Psychological Association since 1974
Member of the Advisory Council, Hillary Institute since 2006
Founding Advisory Board member, Leadership Research Network, 2008

Editorial work

Editorial board membership

Administration & Society Indian Journal of Training & Development International Journal of Human Resource Management Leadership Quarterly European Management Journal **Inoclastic Papers Organizational Dynamics** Socio-Analysis Organisational and Social Analysis International Journal of Entrepreneurship, Lectures & Education Organisational and Social Dynamics Journal of World Business International Journal of Entrepreneurship Education International Journal of Management Practice Strategic Direction Cross Cultural Management: An International Journal **Group & Organization Management** Journal of Family Business Strategy

Reviewer

Academy of Management Journal
Academy of Management Review
Administration & Society
Administrative Science Quarterly
American Review of Public Administration
British Journal of Management
Human Relations
Journal of Management Studies
Leadership Quarterly
Organizational Dynamics
Organization Studies

Columnist

Columnist Het Financieele Dagblad (the major Dutch financial daily newspaper)

Honors and awards

In April 2016, Manfred received the Life Achievement Award of the German education industry for 2016 (LAA). In 2016 the prize was awarded for the 10th time.

This is the German website which documents the award: www.life-achievement-award.com The LAA is the most important award for a lifetime achievement in the sector for further training and professional development. It honours people or educational organisations which rendered outstanding service to further education and training.

In October 2015 Professor Manfred Kets de Vries was the first recipient of the INSEAD Dominique Héau Award for Inspiring Educational Excellence. The award recognises INSEAD professors who have demonstrated exceptional dedication to INSEAD's educational mission. Its recipients embody Dominique's legacy of enduring passion for programme delivery, pedagogical innovation, and mentoring of colleagues and managers at different career stages.

In October 2012 Professor Manfred Kets de Vries received an Honorary Doctorate from the Russian Presidential Academy of National Economy and Public Administration (RANEPA) at IBS-Moscow. During this year dedicated to the year of Holland and Dutch-Russian friendship the event was opened with short speeches by the Vice-Rector of the Academy of the Russian President, Sergey Myasoedov and the Dutch Ambassador. Previous honourable doctorate titles have been bestowed upon Stanley Fisher (the former Director of the World Bank) and to Professor Leszek Balcerowicz (world famous economist and the former Polish Prime-minister and minister of finance).

In October 2011 in the presence of the President of Slovenia, Mr. Danilo Türk, Manfred Kets de Vries received a **Doctor Honoris Causa** title from the IECD Bled School in recognition of his contributions for his 'outstanding contribution to creation and integration of knowledge and leadership development for a better world'.

Also in October 2011, Manfred also received the Vision of Excellence Award during the Harvard McLean Hospital/Harvard Medical School Coaching Conference.

In September 2010 Manfred was honoured by the Dutch Psychoanalytic Institute in Holland where he was presented with the Freud Memorial Award, in acknowledgement for his exceptional work on the interface between psychoanalysis and organisations.

Manfred was unanimously voted to become a Distinguished Member of the International Society for the Psychoanalytic Study of Organizations (ISPSO) in December 2009. This is a rare honour, so far only conferred to three other members (Harry Levinson, Harold Bridger and Gordon Lawrence).

International Leadership Association (ILA) inducted Manfred Kets de Vries, alongside Bernard Bass & Joseph Rost (posthumously), Warren Bennis, James MacGregor Burns, and Frances Hesselbein) into the Leadership Legacy Project and he was given a Lifetime Achievement Award in November 2008.

Diploma category Best Books for Entrepreneurs in 2006 for The New Russian Business Leaders published with Alpina Business Books.

International Leadership Association (ILA) Distinguished Leadership Award, presented November 2005 for his contributions to the classroom and the board room.

Distinguished Scholar Speech, Academy of Management, Consulting Division, Denver, 2002

Elected Fellow of the Academy of Management, 2001

2001 Harry and Miriam Levinson Award, Division 13, Consulting Psychology

Appointed officer in the order of Oranje Nassau, 1997

Received the Critics' Choice Award 1995 - 96 for Life and Death in the Executive Fast Lane

Distinguished Scholar Speech, Academy of Management, International Division, Atlanta, 1993

At the International Leadership Association's 10th conference in November 2008 Manfred was inducted into the Leadership Legacy Project of the ILA and given a Lifetime Achievement Award.

Received five times the annual teaching award (1987, 1989, 1990, 1992, 1993) teaching core course in the MBA program at INSEAD during the period 1987 - 1993; nominated for the teaching award for core courses in 1988, 1991

Taught highest rated elective, Harvard Business School, 1983 - 1984

Consistently named the top-rated teacher at McGill University, Faculty of Management, 1974 - 1985

Received the following awards for cases:

European Case of the Year Human Resource Management/Organisational Behaviour Category Award 2005 for Alice in Wonderland: A Different Approach to Organisational Change

European Case of the Year Human Resource Management/Organisational Behaviour Category Award 2002 for The House that Branson Built: Virgin's Entry into the New Millenium

European Case of the Year 2001 for Banking on Change

European Case of the Year Human Resource Management/Organisational Behaviour Category Award 2000 for British Petroleum: Transformational Leadership in a Transnational Organisation

European Case of the Year Overall Winner Award 1999 for Branson's Virgin: The Coming of Age of a Counter-Cultural Enterprise

European Case of the Year Human Resource Management Category Award 1998 for Branson's Virgin: The Coming of Age of a Counter-Cultural Enterprise

European Case of the Year Runner-Up Award 1996 for Branson's Virgin: The Coming of Age of a Counter-Cultural Enterprise

European Foundation for Management & Development Award 1995 for Branson's Virgin

European Case of the Year Award 1993 for Carlo de Benedetti: The Builder

European Case of the Year Award 1991 for Richard Branson and the Virgin Group

Listed in Who's Who of the World, Marquis, Who's Who in the World, International Who's Who in Medicine, Dictionary of Business and Management Scholars and Research, Dictionary of International Biography, Who's Who in the Management Sciences

Featured in The New York Times, The Financial Times, The Herald Tribune, The Los Angeles Times, The Economist, Fortune, Wall Street Journal, Wirtschaftswoche, Le Capital, Harper's, and others

Publications

Books

Kets de Vries, Manfred (2022) Leading Wisely: Becoming a Reflective Leader in Turbulent Times, London, UK: Wiley (in press).

Kets de Vries, Manfred (2022) The Daily Perils of Executive Life: How to Survive when Dancing on Quicksand, The Palgrave Kets de Vries Library, London, UK: Palgrave Macmillan (in press).

Kets de Vries, Manfred (2021) Leadership Unhinged: Essays on the Ugly, the Bad, and the Weird, The Palgrave Kets de Vries Library, London, UK: Palgrave Macmillan.

Kets de Vries, Manfred (2021) Quo Vadis: The Existential Challenges of Leaders, The Palgrave Kets de Vries Library, London, UK: Palgrave Macmillan.

Kets de Vries, Manfred (2021) The CEO Whisperer: Meditations on Leadership, Life, and Human Nature, The Palgrave Kets de Vries Library, London, UK: Palgrave Macmillan.

Kets de Vries, Manfred (2021) Journey into Coronavirus Land: Lessons from the Pandemic, London, UK: KDVI Press.

Kets de Vries, Manfred (2018) Down the Rabbit Hole of Leadership: Leadership Pathology in Everyday Life, The Palgrave Kets de Vries Library, London, UK: Palgrave Macmillan. November, 2018.

Kets de Vries, Manfred (2017) Riding the Leadership Rollercoaster: An Observer's Guide, The Palgrave Kets de Vries Library, London, UK: Palgrave Macmillan. 2017. Italian edition, "Successi e fallimenti della leadership. Come diventare un leader equilibrato", Edizioni FerrariSinibaldi, Milan, Italy, 2017.

Kets de Vries, Manfred (2016) The White Raven, the Bear-King, and Other Grim Tales, KDVI Press, UK, 2016. Korean publication forthcoming, Seoul, Corea Literary Agency.

Kets de Vries, Manfred (2015) You Will Meet a Tall Dark Stranger: Executive Coaching Challenges, The Palgrave Kets de Vries Library, London, UK: Palgrave Macmillan. November 2015. Dutch translation, "Kets de Vries over executive coaching: Inzicht in 8 complexe persoonlijkheden", Academic Service, Amsterdam, Holland, 2015.

Kets de Vries, Manfred (2015) Telling Fairy Tales in the Boardroom: How to Make Sure Your Organization Lives Happily Ever After, The Palgrave Kets de Vries Library, London, UK: Palgrave Macmillan. 2015.

Translated into Korean, 리더는 어떻게 평면표지, Doublebook, Seoul, Republic of Korea, March 2017.

Kets de Vries, Manfred (2014) Mindful Leadership Coaching: Journeys into the Interior, Hampshire, UK: Palgrave Macmillan. May 2014. Dutch edition, "Kets de Vries over mindfulness: Hoe je evenwichtig leaderschap kunt stimuleren" BIM Media B.V., The Hague, Holland, 2014. Italian edition, "Mindful Leadership Coaching: Percorsi verso una leadership consapevole", Ferrari Sinibaldi, Milan, Italy, 2015. Simplified Chinese edition, People's Oriental Publishing & Media Co. Ltd. (Oriental Press), June 2017. Romanian edition. "Mindful Leadership Coaching: Călătorii Către Sine", Simona Kessler International Copyright Agency, Bucharest, Romania, 2017.

Kets de Vries, Manfred F. R. (2014) Talking to the Shaman Within: Musings on Hunting. Bloomington: IUniverse

Kets de Vries, Manfred F. R. (2011) The Hedgehog Effect: The Secrets of Building High Performance Teams, West Sussex, UK: John Wiley & Sons Ltd. Dutch translation, "Het Egel Effect: Executive Coaching en het geheim van high-performanceteams", Sd Uitgevers / Academic Service, The Hague, Holland, March 2012. Portuguese publication, "O Efeito Porco-Espinho", DVS Editora, Sao Paulo, Brazil, February, 2014. Italian translation, "Effetto porcospino. Il segreto per costruire team eccellent", Ferrari Sinibaldi, Milan, Italy, July 2012. Simplified Chinese edition, People's Oriental Publishing & Media Co. Ltd. (Oriental Press), 2016

Kets de Vries, Manfred F. R, Andreas Bernhardt, Konstantin Korotov, & Elizabeth Florent-Treacy (editors) (2011) Tricky Coaching; Difficult Cases in Leadership Coaching. Hampshire, UK: Palgrave Macmillan. Chinese translation People's Oriental Publishing & Media Co. Ltd (Oriental Press), Beijing, China, 2014. Korean publication forthcoming, COCOOP Books, South Korea, 2019.

Kets de Vries, Manfred F. R. (2011) Reflections on Groups and Organisations. West Sussex, UK: John Wiley & Sons Ltd. Chinese translation 悬崖边的能人组织, People's Publishing House (Oriental Press - 东方出版社): Beijing, December 2011. Portuguese publication, "Reflexões sobre Grupos e Organizações", DVS Editora, Sao Paulo, Brazil, 2014.

Kets de Vries, Manfred F. R. & Konstantin Korotov (2011) Leadership Development (editors). London: Edward Elgar.

Kets de Vries, Manfred F. R., Laura Guillen, Konstantin Korotov & Elizabeth Florent-Treacy (editors) (2010) The Coaching Kaleidoscope: Insights from the Inside. Hampshire, UK: Palgrave Macmillan.

Kets de Vries, Manfred F. R. (December 2009) Reflections on Leadership and Career Development. West Sussex, UK: John Wiley & Sons Ltd. Voted one of the Best Business Leadership Books 2010, Strategy and Business. Italian translation Figure di Leader: Le sfide della Leadership nei Cambiamenti della vita Organizzativa Milan: Raffaello Cortina Editore, 2011. Chinese translation 世界停一下,我要下车, People's Publishing House (Oriental Press - 东方出版社): Beijing, February 2017.

Kets de Vries, Manfred F. R. (March 2009) Reflections on Character and Leadership. West Sussex, UK: John Wiley & Sons Ltd. Portuguese translation Reflexões sobre Caráter e Liderança. Brazil: Artmed Editora, 2010. Chinese translation 至高无上的囚徒(性格与领导力反思, People's Publishing House (Oriental Press - 东方出版社): Beijing, February 2017.

Kets de Vries, Manfred F. R. (2009) Sex, Money, Happiness and Death: The Quest for Authenticity. Hampshire, UK: Palgrave. Translated into Dutch Seks & Geld, Geluk & Dood. Uitgeverij Nieuwezijds: Amsterdam, October 2008. Hungarian (Manager Publishing) translation, November 2008. Italian translation, Sesso Denaro Felicità: il senso della vita (e della morte) per manager e non solo) Etas: Milan, 2009. Chinese translation 性、金钱、幸福与死亡. Oriental Press: Beijing, July 2010. Russian translation, Spring 2010, Alpina. Portuguese translation, Sexo, dinheiro, felicidade e morte: a busca por autenticidade Bookman: Sao Paulo; French Translation: Le Sex, L'Argent, Le Bonheur et La Mort, London: KDVI Press, 2018; Korean Translation, Seoul: Double Book, 2018.

Kets de Vries, Manfred F.R. (2009) The Anarchist Within, article translated into Russian book, Aquamarine Books: Moscow.

Kets de Vries, Manfred F. R. & Carlock, Randel, with Florent-Treacy, Elizabeth (2007) Family Business on the Couch: A Psychological Perspective. West Sussex, UK: John Wiley & Sons Ltd. Portuguese translation A Empresa Familiar no Divã: Uma Perspectiva Psicólogica. Brazil: Artmed Editora, Summer 2009. Arabic translation, ArabScientific Publishers. 2008. Chinese translation, The Oriental Press, Beijing, China, 2013.

Kets de Vries, Manfred F. R., Florent-Treacy, Elizabeth & Konstantin Korotov (May 2007) Coach and Couch: The Psychology of Making Better Leaders, (INSEAD Business Books series). Hampshire, UK: Palgrave Macmillan. Published in Japanese, May 2008, also with Palgrave Macmillan & Firstpress Inc, Tokyo. Portuguese translation: Experiências e técnicas de Coaching a formação de líderes na prática, (INSEAD Business Books series) Sao Paulo, Brazil: Serie Bookman, 2009. Korean translation forthcoming 2016, COCOOP Books, Seoul, Republic of Korea.

Kets de Vries, Manfred F. R., Korotov, Konstantin; Florent-Treacy, Elizabeth & Rook, Caroline (2015) New, revised edition in English, Coach and Couch 2nd Edition, The Palgrave Kets de Vries Library, November 2015, Palgrave, Macmillan Publishers, London.

Kets de Vries, Manfred F.R. (2006) The Leader on the Couch, West Sussex, UK: John Wiley & Sons Ltd. Dutch translation: Wat Leiders Drijft: een klinische benadering van gedragsverandering in organisaties, Amsterdam: Nieuwezijds, 2006. Estonian translation: Lider Sohval: Kliiniline lähenemine inimeste ja organisatsioonide muutmisele. Äripäev Raamat, Väike Vanker, Estonia, 2006. Russian translation forthcoming 2009, Best Business Books, Saint Petersburg, Russia. Romanian translation 2009. Finnish translation: Johtaja Terapeutin Sohvalla: Lisää Tunneälyä Organisaatioon, Edita Publishing Oy, Finland, 2007. Lithuanian translation: Lyderis Pas Psichoanalitiką; Kaip pažinti save ir vadovauti kitiems, Verslo Zinios, Vilnius, Lithuania, 2008. Translated into Polish as Lider na Kozetce, October 2009, Wolters Kluwer Polska Sp. Z o.o., Poland. Chinese translation, 沙发上的领导力 Beijing, Oriental Press, August 2010. Simplified Chinese edition, People's Oriental Publishing & Media Co. Ltd. (Oriental Press), 2016.

Kets de Vries, Manfred F.R. (2005) The Global Executive Leadership Inventory, USA: Pfeiffer

Kets de Vries, Manfred F.R. (2005) Lessons on Leadership by Terror: Finding a Shaka Zulu in the Attic, London: Edward Elgar. Translated into Dutch De Geest Van Despotisme: Shaka Zoeloe En De Psychologie Van Tirannieke Macht, Amsterdam: Nieuwezijds. Chinese translation forthcoming, People's Oriental Publishing & Media Co.,Ltd (Oriental Press) Beijin,

Kets de Vries, Manfred F.R., with Elizabeth Florent-Treacy, Konstantin Korotov and Stanislav Shekshnia (2004) The New Russian Business Leaders, London: Edward Elgar. Translated into Russian, Mockba, 2005. Awarded the Russian Diploma Best Books for Entrepreneurs in 2006.

Kets de Vries, Manfred F.R., and Elisabet Engellau (2004) Are Leaders Born or Are They Made: The Case of Alexander the Great, London: Karnac Books. Translated into Dutch Het Leiderschap Van Alexander De Grote, Amsterdam: Nieuwezijds. Japanese transaltion, Japan East Press, (2011). Chinese translation,领导者是天生的吗?亚历山大大帝案例分析, Beijing, Oriental Press, 2011.

Kets de Vries, Manfred F.R. (2002) LeiderschapsTest -- Het interpreteren van de twaalf dimensies van leiderschap, Amsterdam: Nieuwezijds.

Kets de Vries, Manfred F.R. (2002) The Happiness Equation, London: Random House. Õnne Valem:Mõtteid õnnest ja edust, Estonia, Pegasus, December 2003. Translated into Russian, Alpina, May 2004. Translated into Hungarian as A boldogság egyenlete: Töprengések a Boldogságról és a Sikerről, Helikon, 2005. Translated into Dutch as Het Geluk: Een Handleiding, Amsterdam: Uitgeverij Nieuwezijds, 2000. Russian audio version published, Mann, Ivanov & Feber, Moscow, 2008. Translated into French as L'Equation du Bonheur, Eyrolles, Paris, 2008. Republished in English, iUniverse, 2008. Translated into Greek as Η εξίσωση της ευτυχίας: Διαλογισμοί πάνω στην ευτυχία και την επιτυχία, Chronico, Athens, 2013. Republished in English, KDVI Press, 2017. Chinese version forthcoming with Big Apple Agency, Shanghai, 2019

Kets de Vries, Manfred F.R. (2001) Struggling with the Demon: Perspectives on Individual and Organizational Irrationality, Connecticut: International Universities Press. Translated into Dutch as Worstelen met de Demon: Over Emoties. Irrationaliteit en Oonbewuste Processen in Mens en Organisatie, Amsterdam: Uitgeverij Nieuwezijds, 1999. Translated into Italian as L'Organizzazione Irrazionale: La Dimensione Nascosta Del Comportamenti Organizzativi, Milan: Rafaello Cortina Editore, 2001.

Kets de Vries, Manfred F.R. (2001) The Leadership Mystique, London: London Financial Times Prentice-Hall. Translated into Dutch as Leiderschap Ontraadseld, Amsterdam: Uitgeverij Nieuwezijds, 2001. French translation: Les Mystères du Leadership: Diriger, C'est vendre de l'Espoir, Paris, Village Mondial/ Pearson Éducation, August 2002. Translated into German as Das Geheimnis Erfolgreicher Manager: Führen mit Charisma und emotionaler Intelligenz: Financial Times Prentice Hall Deutschland, 2002. Translated into Estonian as Juhtimise Müstika: Käsiraamat inimestega töötamiseks: Pegasus, Spring 2003. Translated into Russian: Alpina, Moscow, 2003. Traditional character Chinese translation, Pearson Publishing, Summer 2003. Chinese simplified character edition forthcoming: Jiangsu People's Publishing House of Nanjing, Summer 2003. Translated into Romanian as Leadership Arta Şi Măiestria de a Conduce: De la Paradigma clinică la pragmatismul schimbării, Codecs, Bucharest, 2010.

New, revised edition in English, July 2006, Pearson Publishing, Essex. Retranslated into French as La face Cachée du Leadership, Village Mondial Pearson Education France, Paris, June 2006. Second edition translated into Romanian as Leadership Arta şi măiestria de a conduce: de la paradigna clinică la pragmatismul schimbării, Codecs, Bucharest, August 2007. Retranslated into Dutch as Leiderschap Ontraadseld: Tweede Herziene Druk, Amsterdam: Sdu Uitgevers bv, 2007. Retranslated into Russian: Alpina, Moscow, 2007. Retranslation into Chinese, People Press/ Oriental Press, Beijing, May 2009. Translation into Polish as Mistyka Przywództwa, Studio Emka Sp zoo, Warsaw, April 2008. Translation into Croatian as Tajna vodstva: Ponašanje vođa u poduzetništvu, Profil Publishing House, Zagreeb, 2009. Translation into Turkish as Liderliğin Gizemi, BZD Yayin va lletism Hizmetleri, Istanbul, January, 2010. Translation into Romanian as Leadership Arta şi Măiestria de a conduce, Editura Codecs, Bucarest, October, 2010. Published in Arabic, 2014, Librairie du Liban, Beirut, Lebanon.

Kets de Vries, Manfred F.R., with Elizabeth Florent-Treacy (1999) The New Global Leaders, San Francisco: Jossey-Bass. Translated into Dutch as Leiderschap van Wereldklasse, Amsterdam: Uitgeverij Nieuwezijds, 1998. Translated into Czech as Noví Globální Lídři, Praha, Management Press S.R.O., 2001. Chinese Orthodox translation Global Group Holdings, Sitak Publishing Group, Taipei, Taiwan. Spanish translation Grupo Editorial Norma, Bogotá, Colombia. Slovak translation Gospodarski Vestnik. Thai translation, A. R. Business Press Co. Ltd.

Kets de Vries, Manfred F.R., and Balazs, Katharina (1997) Mentaliteitverandering in Organisaties, Amsterdam: Academic Service.

Kets de Vries, Manfred F.R., and Balazs, Katharina (1996) De Menselijke Kant Van Reorganiseren, Schoonhoven: Academic Service.

Kets de Vries, Manfred F.R. (1996) Family Business: Human Dilemmas in the Family Firm, London: Thomson Publishing. Translated into Dutch as Een Zaak Van de Familie: Menselijke Dilemma's in het Familiebedrijf, Schoonhoven: Academic Service, 1996. Translation into Chinese forthcoming, 2002.

Kets de Vries, Manfred F.R. (1996) De uitdaging van het leiderschap, Schoonhoven: Academic Service.

Kets de Vries, Manfred F.R. (1995) Life and Death in the Executive Fast Lane: Essays on Irrational Organizations and Their Leaders, San Francisco: Jossey-Bass. Translated into German as Leben und Sterben im Business, Düsseldorf: Econ, 1996. Translated into Dutch as Leven en Dood in de Directie Kamer, Schiedam: Scriptum 1996. Translated into Spanish as La Conducta del Directivo. Bilbao: Ediciones Deusto, 1996. Translated into Korean by Korean Journalistic Information Publishing Co., 1997. Translated into Japanese by Sogen Sha Publishers, 1998. Translated into Italian as Vita e Morte del Manager Rampante, Milano: Il Sole 24 Ore S.p.A., 1998.

Kets de Vries, Manfred F.R. (1993) Leaders, Fools, and Impostors, San Francisco: Jossey-Bass. Translated into Dutch as Leiders, Narren en Bedriegers: Essays over de Psychologie Van Het Leiderschap, Schiedam: Scriptum, 1994. Translated into French as Leaders, Fous et Imposteurs, Paris: Editions Eska, 1995. Translated into Italian as Leader, giullari e impostori: Sulla psicologia della leadership, Milano: Raffaello Cortina Editori, 1994. Translated into Polish as Przywodcy, Blazny I Oszusci Centrum Kreowania Liderow, Warsaw, 1998. Translated into German as Verlag Internationale Psychoanalyse, 1998. Republished in German Führer, Narren und Hochstapler, Stuttgart: Klett-Cotta, 2004. Translated into Japanese, Tokyo: Sogensha Publishers, Japan UNI Agency, 2001. Republished in English iUniverse 2003. Translated into Russian, Moscow, Aquamarine Books, 2009. Chinese version forthcoming with Big Apple Agency, Shanghai, 2019

Kets de Vries, Manfred F.R. and Perzow, Sidney (1991) Handbook of Character Studies: Psychoanalytic Explorations Connecticut: International Universities Press.

Kets de Vries, Manfred F.R. (1991) Organizations on the Couch, San Francisco: Jossey-Bass. Translated into Dutch as Organisaties op de divan, Schiedam: Scriptum Books, 1993. Translation into Japanese forthcoming, Kameda Book Service, 2004

Kets de Vries, Manfred F.R. (1989) Prisoners of Leadership, New York: Wiley. Translated into Dutch as De F-Factor: Psychologische Aspecten van het Leiderschap, Amsterdam: Sijthoff. Translated into French as Profession Leader, Paris: McGraw Hill International. Translated into German as Chef-Typen, Wiesbaden: Gabler. Translated into Finnish as Yritysmaailman Sankarit Ja Haviajat, Helsinki: Weilin and Goos, 1991. Translated into Indonesian. Translated into Greek, Athens, Kastaniotis Editions, 2005.

Kets de Vries, Manfred F.R., and Miller, Danny (1987) Unstable at the Top, New York: New American Library. Translated into Dutch as Balanceren aan de Top, Amsterdam: Sijthoff; Mentor Books paperback edition, 1989. Translated into Swedish as Den Neurotiske Chefen, Malmo: Liber, 1990.

Kets de Vries, Manfred F.R., and Miller, Danny (1984) The Neurotic Organization: Diagnosing and Changing Counterproductive Styles of Management, San Francisco: Jossey-Bass. Translated into French as L'Entreprise Nevrosée, Paris: McGraw Hill International, 1985. Translated into Dutch as De Neurotische Organisatie, Amsterdam: Børsen, 1987; pocket edition, 1990. Translated into Spanish as La Organización Neurotica, Barcelona: Clasicos del Management, Apostrofe, 1993; Mentor Books paperback edition 1988. Translated into Italian as l'Organizzazione Neurotica, Milano: Raeffaelo Corfina, 1992. Translated into Japanese, 1994. Paperback edition, Harper & Row, 1991. Parts reprinted in The Washington Post, The Globe and Mail, MacLeans, The Economist, J. Pierce and J. Newstrom's The Manager's Bookshelf (Harper & Row, 1988), Gareth Morgan's Creative Organization's Theory (Sage, 1989), J-F Chanlat's L' Individu dans l'organization (Laval University Press, 1990).

Kets de Vries, Manfred F.R. (1984) (ed.) The Irrational Executive: Psychoanalytic Explorations in Management, New York: International Universities Press.

Kets de Vries, Manfred F.R. (1980/1994) Organizational Paradoxes: Clinical Approaches to Management, London and New York: Tavistock/Methuen. Translated into Dutch as Raadsels in de Organisatie, Alphen aan de Rijn: Samson, 1981, and Swedish as Myten om det Rationella Ledarskapet, Stockholm: Natur och Kultur, 1983. New edition, Routledge, 1994. Second Dutch edition of Organisatie Paradoxen, Amsterdam: Academic Service, 1996. Republished by Tavistock Publications Limited "Classics from the Tavistock Press", London, 2001.

Zaleznik, Abraham, and Manfred F.R. Kets de Vries (1975/1985) Power and the Corporate Mind, Boston: Houghton-Mifflin; new ed, Chicago: Bonus Books, 1985. Translated into Portuguese as O Poder e a Mente Empresarial, Sao Paulo: Livraria Pioneira Ediotra, 1981.

Book chapters

Kets de Vries, Manfred F. R. (2022), "How to Manage Someone Who Can't Handle Ambiguity," Harvard Business Review Special Issue: How to Thrive in a Changing World, Spring 2022.

Kets de Vries, Manfred F. R. (2019), "Executive Group Coaching: Interventions Not for the Faint of Heart", Advances in Global Leadership (Advances in Global Leadership, Vol. 12), Emerald Publishing Limited, pp. 153-171.

Kets de Vries, Manfred F.R. (2018) "Do You Hate Your Boss?" HBR Guide to Dealing with Difficult People, Harvard Business Review Press (eds.), Boston, 2018.

Kets de Vries, Manfred F.R. (2017) "How Resilient Are You? A self-assessment" in HBR Guide to Emotional Intelligence, Harvard Business Review Press (eds.), Boston, 2017.

Kets de Vries, Manfred F.R. (2017) "Manfred F. R. Kets de Vries: Playing the Morosophe" in Enduring Thoughts of the Thinkers of Organizational Change, David B. Szabla, William Pasmore & Mary Barnes, Palgrave Macmillan, Basingstoke

Kets de Vries, Manfred F.R. (2016) "Forgiving: The Hidden Dimension of Exceptional Leadership," in Keys de Leadership Success, The European Business Review (eds.), The European Business Review - EBR Media Limited, 2016.

Kets de Vries, Manfred F.R. (2015) "The Hubris Factor in Leadership," in Intoxication of Power, Dr Peter Garrard & Dr Graham Robinson (eds.), Palgrave Macmillan & The Daedalus Trust, 2015.

Kets de Vries, Manfred F.R. & Cheak-Baillargeon, Alicia, (2015) Contribution to Leadership Theory and Practise (7th edition) on 'The Psychodynamic Approach, Peter Northouse (ed.), Sage Publications, California.

Kets de Vries, Manfred F.R. & Cheak-Baillargeon, Alicia, (2015) Contribution to The International Encyclopaedic of Social and Behavorial Science 2nd edition on 'Sociology of, James D. Wright (ed.), Elsevier publications, Oxford, Vol 13, pp. 664-669.

Kets de Vries, Manfred F.R. & Konstantin Korotov (2014) "Transformational Leadership Development Programs: Creating Long-term Sustainable Change," in Leadership Development & Practise Richard Hall, David Grant and Joseph Raelin. Sage Publication, London, UK, pp. 263-282, December 2014.

Kets de Vries, Manfred F.R., (2013) 'Narcissism and Leadership: An Object Relations Perspective', in Leadership Ethics, Joanne Ciulla, Mary Uhl-Bien and Patricia Werhane (eds.), Sage publications Ltd., forthcoming March 2013. This was previously published as an article in Human Relations, 38 (6), 583-601 (1985).

Kets de Vries, Manfred F.R. (2011) "Narcissism and Leadership: An Object Relations Perspective," in Leadership, David Collinson, Keith Grint, Brad Jackson and Mary Uhl-Bien (eds.), Sage Publications Ltd., March 2011.

Kets de Vries, Manfred F.R. (2012) "The Spirit of Despotism: Understanding the Tyrant Within," in Terrorism in Perspective, Sue Mahan and Pamala L. Griset (third edition.), Sage Publication, Inc. US, November 2012.

Kets de Vries, Manfred F.R., Florent-Treacy, Elizabeth & Konstantin Korotov (2013)

"Psychodynamic issues in organizational leadership," in Wiley-Blackwell Handbook of the Psychology of Leadership: Change and Organizational Development, Leonard Skipton, Rachel Lewis, Arthur Freedman and Jonathan Passmore (eds.), Chapter 4, pp 65-88.

Kets de Vries, Manfred F.R. (2012) "Getting the Best out of People: Creating Authentizotic Organisations," in People Management Strategy in Organisations , Johan Herholdt (ed.), Knowres Publishing (PTY) Ltd., South Africa, February 2012.

Kets de Vries, Manfred F.R. (2012) "The Retirement Syndrome: Helping CEOs Transition," in Optimising Talent in Organisations, Johan Herholdt (ed.), Knowres Publishing (PTY) Ltd., South Africa, February 2012.

Kets de Vries, Manfred F.R. & Konstantin Korotov (2012) "Transformational Leadership Development Programs: Creating Long-term Sustainable Change,"," in The Handbook for Teaching Leadership, Scott Snook, Rakesh Khurana, Nitin Nohria (eds.), Boston: Harvard Business School Press.

Kets de Vries, Manfred F.R. and Katharina Balazs (2011) "The Shadow Side of Leadership," in The SAGE Handbook of Leadership, Bryman, A., Collinson, Grint, K., D., Jackson, B and Uhl-Bien, M, pp 380-392, London: Sage.

Kets de Vries, Manfred F.R. (2011) "Narcissism and Leadership: An Object Relations Perspective," in Leadership, David Collinson, Keith Grint, Brad Jackson and Mary Uhl-Bien (eds.), Sage Publications Ltd., March 2011.

Kets de Vries, Manfred F.R. (2010) "All Over the Place" in Meester Sprekers: Over De Kunst Van Het Spreken, by Farrah Nobbe-van Steenoven and Natalie Holwerda-Mieras, Holland: Academic Service.

Kets de Vries, Manfred F.R. & Simmons, Sally (2010) "Envy me? The rise and fall of Gucci" in Strategy, Process, Content, Context: An International Perspective, Fourth Edition by Bob de Wit and Ron Meyer, Strategy Academy, Holland.

Kets de Vries, Manfred F.R. & Florent-Treacy, Elizabeth (2010) "BP: The transformation of a corporate mind-set" in Strategy, Process, Content, Context: An International Perspective, Fourth Edition by Bob de Wit and Ron Meyer, Strategy Academy, Holland.

Kets de Vries, Manfred F.R. (2010) "Leadership on the Couch," in Conversations on Leadership: Wisdom from Global Management Gurus, Lan Liu (ed.), John Wiley & Sons, Singapore.

Kets de Vries, Manfred F.R. and Katharina Balazs (2010) "The Shadow Side of Leadership," in Handbook of Top Management Teams, Bournois, F, Duval_Hamel, J., Roussillon, Sylvie, Scaringella, J.L. London: Palgrave, September 2010.

Korotov, K., & Kets de Vries, M. (2010). "Fast times, fast development? Coping with the Challenge of accelerated development of leaders in fast-growing economies," in The 2010 Pfeiffer Annual of Leadership Development, Pfeiffer, David Dotlich, Peter Cairo, Stephen Rhinesmith, and Ron Meeks (Eds.), pp 107-128. Pfeiffer, San Francisco. 2010.

Kets de Vries, Manfred F.R. and Elisabet Engellau (2010) "A Clinical Approach to the Dynamics of Leadership and Executive Transformation," in Handbook of Leadership Theory and Practise, Nitin Nohria and Rakesh Khurana (eds.), pp. 183-222. Boston: Harvard Business School Press. February 2010.

Kets de Vries, Manfred F.R. and Laura Guillen Ramo and Konstantin Korotov (2009) "Organizational Culture. Leadership, Change, and Stress," in International Handbook of Work and Health Psychology —3rd edition, Cooper, C., Quck, J. and Schabracq, M. pp 411-426. London: Wiley-Blackwell.

Kets de Vries, Manfred F.R. and Katharina Balazs (2008) "Where is the Beef?: A Clinical Perspective on Organizational Consultation and Change," in Handbook of Organizational Development, Thomas Cummings (editor) pp. 79-95. Thousand Oaks, CA: Sage. Publications 2008.

Kets de Vries, Manfred F.R. (2007) "Interview met Manfred Kets de Vries," in Hofnar en Schatbewaarder: Tien Leiders over Executive Coaching, Ben van Baaren; Marius Frank; Frans Gosses; Peter Idenburg; Rob Mommers (eds.), Zeist, ABC-Associatie van Business Coaches, Coaching in Leadership, 14-24.

Kets de Vries, Manfred F.R. and Elizabeth Florent-Treacy (2007) Contribution to The International Encyclopaedia of Organizational Studies on 'Organizational Therapy', Steward Clegg & James Bailey (eds.), London: Sage publications, pp 1200-1203.

Kets de Vries, Manfred F.R., Randel Carlock, and Elizabeth Florent-Treacy (2007) Contribution to The International Encyclopaedic of Organizational Studies on 'Family Business', Steward Clegg & James Bailey (eds.), London: Sage publications, pp 499-502.

Kets de Vries, Manfred F.R. and Katharina Balazs (2007) "Leadership et management des hommes," in Mention Gestion & Management, Guillaume de Lacoste Lareymondie (ed), Paris: Eyrolles, 197-219.

Kets de Vries, Manfred F.R. (2007) "Interview met Manfred Kets de Vries," in Hofnar en Schatbewaarde: Tien Leiders over Executive Coaching, Peter Idenburg (ed.), Zeist: Associatie van Business Coaches, 14-27

Kets de Vries, Manfred F.R. (2007) "Best Practise: Viewpoint: Manfred Kets de Vries: Analysing Organisations," in Business: The Ultimate Resource, New Edition, Jos Arets & Vivian Heijnen (editors). A&C Black, London, UK, 274-276.

Kets de Vries, Manfred F.R. and Katharina Balazs (2007) "La Part d'Ombre des Dirigeants," in Comites Executifs: Voyage au Coeur de la Dirigeance, Frank Bournois, Jerome Duval-Hamel, Sylvie Roussillon and Jean-Louis Scaringella (eds), Paris: Eyrolles, 170-176.

Kets de Vries, Manfred F.R. (2007) "Kennis van Geluk," in. 100 Geluksversnellers, Jos Arets & Vivian Heijnen (editors). Academic Service, The Hague, Holland.

Kets de Vries, Manfred F.R., and Danny Miller (2007) "Narcissism and Leadership: An Object Relations Perspective," Human Relations, 38, 583-601, 1985 in Leaders and the Leadership Process, fifth edition. McGraw-Hill/ Irwin, publication November 2007

Kets de Vries, Manfred F.R. (2006) "Dode Zielen en Levendige Organisaties," in.Zintuigen aan Het Werk: sensitiviteit ontwikkelen binnen organisaties, Henk Jan Hoefman & Lenette Schuijt (editors). Asoka, Rotterdam, Holland.

Kets de Vries, Manfred F.R. (2006) "Organizational Neurosis," in Blackwell Encyclopedic Dictionary of Management: Organizational Behavior. 2nd Edition Nigel Nicholson, Pino Audia, and Madan Pillutla (eds.).Oxford, Blackwell Publishing, PublicationJune 2006.

Kets de Vries, Manfred F.R. (2005) "The House that Branson Built: Virgin's Entry into the New Millennium & Teaching Note," in Strategy: Analysis and Practise: Text and Cases, John McGee, Howard Thomas and David Wilson, London: McGraw-Hill, Publication June 2005

Kets de Vries, Manfred F.R. and Katharina Balazs (2004) "Greed, Vanity, and the Grandiosity of the CEO Character," in Leadership and Governance from the Inside Out, R. Gandossy and J. Sonnenfeld (eds), New York: Wiley, 51-61

Kets de Vries, Manfred F.R. (2004) "Dysfunctional Leadership," in Blackwell Encyclopedic Dictionary of OB. 2nd Edition Nigel Nicholson, Pino Audia, and Madan Pillutla (eds.).Oxford, Blackwell Publishing, 368-373.

Kets de Vries, Manfred F.R. (2004) "The Dark Side of Entrepreneurship," in Encyclopedia of Leadership James MacGregor Burns, George Goethals, Georgia Sorenson (eds.) Great Barrington, MA, Berkshire/ Sage. Publication March 2004.

Kets de Vries, Manfred F.R. (2004) "The Dark Side of Leadership," in Business, The Universe & Everything: Conversations with the World's greatest Management Thinkers, Stuart Crainer and Des Dearlove. Chichester: Capstone Publishing Ltd.

Kets de Vries, Manfred F.R. and Katharina Balazs (2004) "Die Psychodynamik des Organisationswandels," in Psychodynamische Organisationsberatung: Konflikte und Potentiale in Veränderungsprozessen, Mathias Lohmer, Stuttgart: Klett-Cotta, 161-197.

Kets de Vries, Manfred F.R. and Elisabet Engellau (2004) "Organizational Dynamics in Action," in Conversations in Leadership: South African Perspectives, I. Boninelli and T. Meyer, Johannesburg: Knowledge Resources.

Kets de Vries, Manfred F.R. and Katharina Balazs (2004) "The Shadow Side of Leadership," in L'Encyclopédie de Dirigeance d'Entreprise, Publication forthcoming 2004.

Kets de Vries, Manfred F.R. (2003) "The Dark Side of Entrepreneurship," in Volume II Individual Entrepreneurs – Psychology Entrepreneurship: Clinical Perspectives in Business and Management, Norris Kreuger (ed.) London, Routledge, Taylor and Francis Group.

Kets de Vries, Manfred F.R. (2002) "The Failure Factor in Leadership," in Financial Times: Mastering

Enterprise, London, Pitman Publishing.

Kets de Vries, Manfred F.R. (2001) "Leadership in Organizations," in International Encyclopedia of the Social & Behavioral Sciences, Neil J. Smelser and Paul B. Baltes (eds.), Oxford: Pergamon, 8573-8578.

Kets de Vries, Manfred F.R., and Elizabeth Florent-Treacy (2001) "Global Leadership from A to Z: Creating High Commitment Organizations," in Organization 21C, Subir Chowdhury (ed.), New Jersey, Financial Times/Prentice Hall, 19-33.

Kets de Vries, Manfred F.R. (2000) "Entrepreneurship: A Clinical Perspective," in Entrepreneurs, E.M (ed.). Lyon, France: Ecole de Management, 22-27.

Kets de Vries, Manfred F.R., and Katharina Balazs (2000) "Die Psychodynamik des Organisationswandels," in Psychodynamische Organisations-beratung: Konflikte und Potentiale in Veränderungsprozessen, Mathias Lohmer (ed.), Stuttgart: Klett-Cotta.

Kets de Vries, Manfred F.R. (1998) "Vicissitudes of Leadership," in Navigating Change: How CEOs, Top Teams, and Boards Steer Transformation, Donald C. Hambrick, David A. Nadler, and Michael L. Tushman (eds.), Boston: Harvard Business School Press.

Kets de Vries, Manfred F.R., and Marc Cannizzo (1998) "Carl Zeiss Jena: Managing Catastrophe (A&B)," in Strategy: Process, Content, Context: An International Perspective (2nd edition), B. De Wit and R. Meyer (eds.), London: International Thomson Business Press.

Kets de Vries, Manfred F.R., and Robert Dick (1998) "Branson's Virgin: The Coming of Age of a Counter-Cultural Enterprise," in Strategy, Process, Content, Context: An International Perspective (2nd edition), B. De Wit and R. Meyer (eds.), London: International Thomson Business Press, 930-947.

Kets de Vries, Manfred F.R. (1997) "Leadership Mystique," in Leadership: Classical, Contemporary, and Critical Approaches, Keith Grint (ed.), Oxford: Oxford University Press.

Kets de Vries, Manfred F.R. (1997) "Creative Rebels with a Cause," in Financial Times: Mastering Enterprise, Sue Birley and Daniel Muzyka (eds.), London: Pitman Publishing.

Kets de Vries, Manfred F.R. (1997) "Richard Branson: The Enigmatic Entrepreneur," in Financial Times: Mastering Enterprise, Sue Birley and Daniel Muzyka (eds.), London: Pitman Publishing.

Kets de Vries, Manfred F.R., and Danny Miller (1997) "Narcissism and Leadership: An Object Relations Perspective," in Leadership: Understanding the Dynamics of Power and Influence in Organizations, Robert P. Vecchio (ed.), Notre Dame: University of Notre Dame Press.

Kets de Vries, Manfred F.R (1997) "Leaders Who Self-Destruct: The Causes and Cures," in Leadership: Understanding the Dynamics of Power and Influence in Organizations, Robert P. Vecchio (ed.), Notre Dame: University of Notre Dame Press.

Kets de Vries, Manfred F.R., and Katharina Balazs (1997) "Bang & Olufsen," in Strategic Management and Business Policy (7th edition), Thomas L. Wheelen and J. David Hunger (eds.), New York: Addison Wesley Longman.

Kets de Vries, Manfred F.R. (1996) Contribution to The Blackwell Encyclopedic Dictionary of Organizational Behaviour, Nigel Nicholson (ed.), London: Blackwell.

Kets de Vries, Manfred F.R. (1996) Contribution to Cases and Readings in Organizational Behaviour, Mark Mendenhall and Gary Oddou (eds.), London: Blackwell.

Kets de Vries, Manfred F.R. (1996) Contribution to Psychologie du travail et des organisations, Shimon L.Dolan, Gérald Lamoureux, and Eric Gosselin (eds.), Québec: Gaëtan Morin.

Kets de Vries, Manfred F.R., (1995) "Dysfunctionale Entscheidungsführung und Organisatorische Pathologien," in Strategisches Euromanagement, Christian Scholz and Joachim Zentes (eds.), Stuttgart: Schäffer-Poeschel Verlag.

Kets de Vries, Manfred F.R. (1995) "Asea Brown Boveri," in Financial Times Handbook of Management, Stuart Crainer (ed.), London: Financial Times.

Kets de Vries, Manfred F.R. (1995) "Narzizmus und Führung," in Handwörterbuch der Führung, Alfred Kieser, Gerhard Reber, and Rolf Wunderer (eds.), Stuttgart: Schäffer-Poeschel Verlag.

Kets de Vries, Manfred F.R., Danny Miller, and Gaylord Reagan (1993) "Organizational-Type Inventory," in The 1994 Annual Developing Human Resources, J. William Pfeiffer (ed.), London: Pfeiffer & Company.

Kets de Vries, Manfred F. R. (1992) "The Development of the Global Leader within the Multinational Corporation," in Globalizing Management: Creating and Leading the Competitive Organization, Vladimir Pucik, Noel Tichy, and Carole Barnett (eds.), New York: Wiley.

Kets de Vries, Manfred F. R. (1992) "John Ridgeway's School of Adventure," in Frontiers of Leadership: An Essential Reader, Michel Syrett and Clare Hogg (eds.), Oxford: Blackwell.

Kets de Vries, Manfred F.R. (1992) "Commentary on Case Study 9," in Organisational Behaviour, Frank Sligo (ed.), New Zealand: Dunmore Press.

Kets de Vries, Manfred F. R. (1992) "Leaders Who Self-Destruct: The Causes and Cures," in Frontiers of Leadership: An Essential Reader, Michel Syrett and Clare Hogg (eds.), Oxford: Blackwell.

Kets de Vries, Manfred F.R. (1991)

"J. Edgar Hoover et le F.B.I." in L'Imaginaire et le Leadership: Fantasmes Inconscients et Pratiques de Direction, Laurent Lapierre (ed.), Montreal: Presses de l'Universite Laval/Eska.

Kets de Vries, Manfred F.R. (1991) "Narcissime et Leadership: Une Perspective de Relations d'Objets," in L'Imaginaire et le Leadership: Fantasmes Inconscients et Pratiques de Direction, Laurent Lapierre (ed.), Montreal: Presses de L'Universite Laval/Eska.

Zaleznik, Abraham, and Manfred F.R. Kets de Vries (1991) "Le Leadership comme Texte: Essay sur l'Interpretation," in L'Imaginaire et le Leadership: Fantasmes Inconscients et Pratiques de Direction, Laurent Lapierre (ed.), Montreal: Presses de l'Universite Laval/Eska.

Kets de Vries, Manfred F.R. (1991) "Hoe ontstaan leiders?" in Handboek Management, Laren: E. Van der Wolk.

Kets de Vries, Manfred F. R., and Christine Mead (1991) "Identifying Management Talent for a Pan-European Environment," in Single Market Europe: Opportunities and Challenges for Business, Spyros Makridakis (ed.), San Francisco: Jossey-Bass.

Kets de Vries, Manfred F.R. (1989) "De Essenties van het Leiderschap," in Management, E. Van der Wolk (ed.), Haarlem: De Toorts.

Kets de Vries, Manfred F.R. (1989) "Can You Survive as Entrepreneur?" in Entrepreneurship, Creativity, and Organization, J. Kao (ed.), Englewood Cliffs: Prentice-Hall.

Kets de Vries, Manfred F.R., and Danny Miller, (1988) "Personality, Culture, and Organizations," in Psychological Foundations of Economic Behavior, P. Albanese (ed.), New York: Praeger.

Kets de Vries, Manfred F.R. (1988) "The Well-Spring of Charisma," in Charismatic Leadership in Management, J. Conger and R. Kanungo (eds.), San Francisco: Jossey-Bass.

Kets de Vries, Manfred F.R., and Danny Miller (1986) "The Development of Leaders," A. Kieser, G. Reber, and R. Wunderer (eds.), in Handwörterbuch des Fuehrung, Stuttgart: C.E. Poeschel Verlag.

Kets de Vries, Manfred F.R. (1986) "De stijl van de strateeg: Persoonlijkheidsinvloeden op organisatie en strategie keuze," in Ondernemingsstrategie, J.M.L. Janssen (ed.), Leiden: Stenfert Kroese.

Kets de Vries, Manfred F.R. (1984) "Organizational Stress Management Strategies: The Stress Audit," in Handbook of Organizational Stress Coping Strategies, A. Singh Sethi and R.S. Schuler (eds.), Cambridge, Mass: Ballinger.

Kets de Vries, Manfred F.R. (1981) "The Assessment of Organizational Stress: Combatting Neurotic Organizations," R. T. Stiefel (ed.), in Annual Yearbook of Management-Andragogy and Organizational Development.

Kets de Vries, Manfred F.R. (1980) "Stress and Entrepreneurship," in Occupational Stress, R. Cooper and M. Payne (eds.), Chichester: John Wiley and Sons, 43-59.

Kets de Vries, Manfred F.R. (1977) "Organizations and Stress Reactions," in Issues in Management: The Canadian Context, R. Kanungo and J. Jain (eds.), Toronto: McGraw-Hill, 557-574.

Articles

Vriend, Tim., Kets de Vries, Rook, Caroline, Garretsen, Harry, Stoker, Janka L. and Kets de Vries Manfred F. R. (2021) "Relating Cultural Distance to Self-Other Agreement in Leader Observer Dyads: The Role of Hierarchical Position Frontiers of Psychology,

http://journal.frontiersin.org/article/10.3389/fpsyg.2021.738120/full?&utm_source=Email_to_authors_&_utm_medium=Email&utm_content=T1_11.5e1_author&utm_campaign=Email_publication&field=&journal_Name=Frontiers_in_Psychology&id=738120

Kets de Vries, Manfred F. R. (2021) "Unsicherer Uberflieger" Organisationsentwicklung, 3, 20-23.

Kets de Vries, Manfred F. R. and Rook, Caroline (2021) "Executive group coaching: interventions not for the faint of Heart." Organizational & Social Dynamics, 21(1), 134-151.

Kets de Vries, Manfred F.R. (2020) How to conduct CEO coaching: Successful coaching is aimed at working with the resistance of the person, not against him: Classics of Applied Psychoanalysis, Russian Journal of Clinical and Applied Psychoanalysis, No. 1.

Kets de Vries, Manfred F.R. (2019) The Russian Management Mystique: Time to Change, Harvard Business Review Russia, February

Kets de Vries, Manfred F.R. (2017) The Happiness Conundrum, The European Business Review, July - August 2017, pp 40 - 45.

Kets de Vries, Manfred F.R. (2016) Do you Hate your Boss, Harvard Business Review, December 98-101.

Kets de Vries, Manfred F.R. (2016) Evolving Leadership in the Digital Age, The European Business Review, July/ August, 2016, pp. 61 – 64.

Kets de Vries, Manfred F. R., Sexton, Jennifer C., Parker, Ellen III (2016) Destructive and Transformational Leadership in Africa, Africa Journal of Management, pp 1-22, http://dx.doi.org/10.1080/23322373.2016.1175267

Kets de Vries, Manfred F.R. (2016) The Shaman, the Therapist, and the Coach, Organisational & Social Dynamics, Volume 16 (1), pp 1-18.

Kets de Vries, Manfred F.R. (2015) The Sexual "Cloud" in the Executive Suite, Journal of Research in Gender Studies, Volume 5(2), pp 191-204

Kets de Vries, Manfred F.R. (2015) Doing Nothing and Nothing to Do: The hidden value of empty time and boredom, Organizational Dynamics, Volume 44, pp 169-175

Kets de Vries, Manfred F.R. and Cheak, Alicia (2015) The Art of Doing Nothing, The European Financial Review., December/January, 2015, pp 56-60

Kets de Vries, Manfred F.R. (2015) Vision without action is a hallucination: Group coaching and strategy implementation, Organizational Dynamics, Volume 44, pp 1-8

Kets de Vries, Manfred F.R. (2014) Death and the Executive: Encounters with the Stealth Motivator Organizational Dynamics, Volume 43, pp 247-256.

Kets de Vries, Manfred F.R. (2014) The psycho-path to disaster coping with SOB executives Organizational Dynamics, Volume 43, pp 17-26.

Kets de Vries, Manfred F.R. (2014) Mentor or Martyr, Beware the Rescuer Trap Human Capital Review, Volume 7 (3), South Africa, May 2014.

Kets de Vries, Manfred F.R. (2014) Dream Journeys: A New Territory for Executive Coaching, Consulting Psychology Journal: Practice and Research, Volume 6, No 2, pp 77-92.

Kets de Vries, Manfred F.R. (2014) Are you a Victim of the Victim Syndrome? Organizational Dynamics, Volume 43, pp 130-137.

Kets de Vries, Manfred F.R. (2014) The Group Coaching Conundrum, International Journal of Evidence Based Coaching and Mentoring, Volume 12, No. 1, pp 79-91.

Kets de Vries, Manfred F.R. (2014) "Coaching the Toxic Leader: Four pathologies that can hobble an executive and bring misery to the workplace – and what to do about them," Harvard Business Review, 92 (4), 100-109.

Kets de Vries, Manfred F.R. (2014) The Psycho-path to Disaster: Coping with SOB Executives, Organizational Dynamics, Volume 43, No 1, pp. 17-26

Kets de Vries, Manfred F.R. (2013) Are you a Mentor, a Helper or a Rescuer, Organizational Dynamics, Volume 43, pp. 239 – 247

Kets de Vries, Manfred F.R. (2013) Coaching's 'Good Hour': Creating Tipping Points, Kets de Vries, Manfred F.R. Coaching: An International Journal of Theory, Research and Practice, Volume 6 (2), pp 152-175.

Kets de Vries, Manfred F.R. and Balazs Katharina (2013) Forgiving: The Hidden Dimension of Exceptional Leadership, The European Business Review, September/ October, 2013, pp. 13 – 16.

Kets de Vries, Manfred F.R. (2012) What Star Performers Look Like The Business Times, Volume 41, pp. 13.

Kets de Vries, Manfred F.R. (2012) The Hedgehog Effect: Building High Performance Teams The European Business Review. September/ October 2012, pp. 48-51

Kets de Vries, Manfred F.R. (2012) Star Performers: Paradoxes wrapped up in Enigmas Organizational Dynamics, Volume 41, No 3, pp. 173-182.

Kets de Vries, Manfred F.R. (2010) The Many Colors of Success: What do Executives Want out of Life? Organizational Dynamics. Volume 39, No 1, pp. 1-12.

Kets de Vries, Manfred F.R., Vrignaud, Pierre, Agrawal, Anupam and Florent-Treacy, Elizabeth (2010) Development and Application of the Leadership Archetype Questionnaire. International Journal of Human Resource Management, Volume 15, number 21, pp. 2848-2863.

Kets de Vries, Manfred F.R. (2009). The Shadow Side of Leadership Human Capital Review and Etdonline, South Africa.

Kets de Vries, Manfred F.R. & Stanislav Shekshnia (2008) "Russia's Succession Paradox," Organizational Dynamics, Special Issue on Russian Leadership, Volume 37, Issue 3, pp. 266-276 (July-September)

Kets de Vries, Manfred F.R. & Stanislav Shekshnia (2008) "Interview with a Russian Entrepreneur: Ruben Vardanian," Organizational Dynamics, Special Issue on Russian Leadership, Volume 37, Issue 3, pp. 288-299.

Kets de Vries, Manfred F.R. & Stanislav Shekshnia (2008) "Vladimir Putin, CEO of Russia Inc. The Legacy and the Future," Organizational Dynamics, Special Issue on Russian Leadership, Volume 37, Issue 3, pp. 236–253 (July-September).

Kets de Vries, Manfred F.R., Stanislav Shekshnia & Konstantin Korotov (2008) Russia: A Work in Progress Transcending the Fifth "Time of Troubles", Organizational Dynamics, Special Issue on Russian Leadership, Volume 37, Issue 3, pp. 211–220 (July-September)

Kets de Vries, Manfred F.R. & Konstantin Korotov (2007) "Creating Transformational Executive Education Programs," Academy of Management, Learning & Development, special issue, 6 (3), pp. 375-387.

Kets de Vries, Manfred F.R. (2007) "Executive "Complexes"", Organizational Dynamics, Vol 36, #4, pp 377-391, (Winter 2007) Republished in Portuguese (shortened edition) by Fundação Dom Cabral, November 2008, #7.

Kets de Vries, Manfred F.R. (2007) "Money, Money," Organizational Dynamics, Vol 36, #3, pp 231-243 (Fall 2007)

Kets de Vries, Manfred F.R. (2007) "Decoding the Team Conundrum: The Eight Roles Executives Play," Organizational Dynamics, Vol 36, #1, pp. 28-44. Translated into French as Translated into French as Archétypes de Leadership et Équipe de Direction, Gestion, Special Leadership review, Vol 33, #3, pp 48-60, Autumn 2008.

Kets de Vries, Manfred F.R. & Stanislav Shekshnia (2006) "Vladimir Putin, CEO of Russia Inc.," Harvard Business Review Russia, January – February, pp. 66-78. Translated into German in Harvard Business Review, August 2006

Kets de Vries, Manfred F.R. and Konstantin Korotov (2006) "The Future of European Business Leadership," EBF, Issue 24, Spring 2006.

Kets de Vries, Manfred F.R. (2006) "The Spirit of Despotism: Understanding the Tyrant Within," Human Relations, 59(2), 195-220

Kets de Vries, Manfred F.R., Pierre Vrignaud, Elisabet Engellau and Elizabeth Florent-Treacy (2006) "The Development of the Personality Audit: A Psychodynamic Multiple Feedback Assessment Instrument," International Journal of Human Resource Management, 17(5), May 2006, 898-917.

Kets de Vries, Manfred F.R. and Konstantin Korotov (2005) "The Future of an Illusion: In search of the new European Business Leader," Organizational Dynamics, Vol 34, No 3, pp. 218-230.

Kets de Vries, Manfred F.R. (2005) "The Bright and Dark Sides of Leadership," Publication forthcoming in Croatian business magazine, Leader (first issue).

Kets de Vries, Manfred F.R. (2005) "Feeling Like a Fake: How the Fear of Success can Cripple your Career and Damage your Company," Harvard Business Review, 83 (8), 108-116. Translated into Spanish in Expansion Mexico, special supplement 'Best of Management', October 2006.

Kets de Vries, Manfred F.R. (2005) "Leadership Group Coaching in Action: The Zen of Creating High Performance Teams," The Academy of Management Executive, 19 (1), 61-76.

Kets de Vries, Manfred F.R. and Balazs Katharina (2005) "Organizations as Optical Illusions: A Clinical Perspective on Organizational Consultation." Organizational Dynamics, 34 (1), 1-17.

Kets de Vries, Manfred F.R., Pierre Vrignaud and Elizabeth Florent-Treacy (2004) "The Global Leadership Life Inventory: development and psychometric properties of a 360-degree feedback instrument," International Journal of Human Resource Management, 15 (3), 475-492

Kets de Vries, Manfred F.R. & Stanislav Shekshnia (2004) "East and West: A dialogue about Leadership with Manfred F.R. Kets de Vries," Harvard Business Review Russia, 1 (1), 84-93

Kets de Vries, Manfred F.R. & Diane Coutu (2004) "Putting Leaders on the Couch: A conversation with Manfred F.R. Kets de Vries," Harvard Business Review, 82 (1), 64-71

Kets de Vries, Manfred F.R., Stanislav Shekshnia, Elizabeth Florent-Treacy, Konstantin Korotov (2004) "The New Global Russian Business Leaders: Lessons from a Decade of Transition," European Management Journal, 22 (6), 637-648

Kets de Vries, Manfred F.R. (2004) "Organizations on the Couch: A Clinical Perspective on Organizational Dynamics," European Management Journal, 22 (2), 183-200

Kets de Vries, Manfred F.R. (2003) "The Retirement Syndrome: The Psychology of Letting Go," European Management Journal, 21 (6), 707-716. Translated into Spanish as 'Despidase con elegancia' in Gestion Brazil, 8 (5), September/ October 2003.

Kets de Vries, Manfred F.R. (2003) "Doing an Alexander: Lessons on Leadership by a Master Conqueror," European Management Journal, 21 (3), 370-375.

Kets de Vries, Manfred F.R. (2003) "Etre un bon chef: essai de définition," L'Expansion, 672, 118-119.

Kets de Vries, Manfred F.R. (2002) "A Conspiracy of Silence," FOCUS, 6 (1), 49-51.

Kets de Vries, Manfred F.R., and Elizabeth Florent-Treacy (2003) "Roustam Tariko (A): Russian Entrepreneur." "Roustam Tariko (B): Russian Entrepreneur." Entrepreneurship, Theory and Practice, 299-314 & 319-329.

Kets de Vries, Manfred F.R., and Elizabeth Florent-Treacy (2002) "Global Leadership from A to Z: Creating High Commitment Organizations." Organizational Dynamics, 30 (4), 295-309.

Kets de Vries, Manfred F.R. and Sudhir Kakar, Shveta Kakar, Pierre Vrignaud (2002) "Leadership in Indian Organizations: A Comparative Study." International Journal of Cross Cultural Management, 2 (2), 239-250.

Kets de Vries, Manfred F.R. (2001) "La Confiance au Coeur des Valeurs de l'Enterprise," Les Echoes, March 7, 8-9.

Kets de Vries, Manfred F.R. (2000) "Reaping the Whirlwind: Managing Creative People." Translated into Portuguese as "Colhendo tempestades: A gestão de pessoas criativas," in Comportamento Organizacional e Gestão, 9 (1), 5-18., April 2003.

Kets de Vries, Manfred F.R. (2001) "Globaalin `Nallekarhun,' Organissstio Menestyy," Laatu Viesti, 17 (1), 28-31.

Kets de Vries, Manfred F.R. (2000) "Leaders ind Unternehmensarchitekten," EIM Report, 3, Winter, 14-15.

Kets de Vries, Manfred F.R. (2001) "Creating Authentizotic Organizations: Well-functioning Individuals in Vibrant Companies," Human Relations, 54 (1), 101-111. Republished in The Human Capital Handbook. 1 (3) September 2011, 5-11.

Kets de Vries, Manfred F.R. (2001) "The Anarchist Within: Clinical Reflections on Russian Character and Leadership Style," Human Relations, 54 (5), 585-627.

Kets de Vries, Manfred F.R. (2000) "Zonder Hierarchie," Trends Review, December 14, 22-25.

Kets de Vries, Manfred F.R. (2000) "Beyond Sloan: Trust Is at the Core of Corporate Values," Financial Times, Mastering Management, October 2, 14-15.

Kets de Vries, Manfred F.R. (2000) "When Everything Isn't Half Enough: A Commentary," Harvard Business Review, March-April, 5-11.

Kets de Vries, Manfred F.R. (2000) "Two Views: A Response to Edgar Schein," European Management Journal, 18 (1), 18-20.

Kets de Vries, Manfred F.R., and Edgar Schein (2000) "Crosstalk: Transatlantic Exchanges," The Academy of Management Executive, 14 (1), 30-51.

Kets de Vries, Manfred F.R. (2000) "The Clinical Paradigm: Manfred Kets de Vries' Reflections on Organizational Theory: Interview by Erik van de Loo," Academy of Management Executive & European Management Journal, 18 (1), 2-21.

Kets de Vries, Manfred F.R. (2000) "The Graduation Speech: Reflections on Happiness," European Management Journal, 18 (3), 302-311.

Kets de Vries, Manfred F.R. (1999) "A Journey into the `Wild East': Leadership Style and Organizational Practises in Russia," Organizational Dynamics, 28 (4), 67-81.

Kets de Vries, Manfred F.R. (1999) "Managing Puzzling Personalities: Navigating Between 'Live Volcanoes' and 'Dead Fish," European Management Journal, 17 (1) 8-19. Translated into Swedish as "Explosivt och iskallt ledarskap när ingen känslomässig medelväg finns," in Ledmotiv, 3, 25-35.

Kets de Vries, Manfred F.R., and Balazs, Katharina (1999) "Transforming the Mind-set of the Organization: A Clinical Perspective," Administration & Society, 30 (6), 640-675.

Kets de Vries, Manfred F.R., and Balazs, Katharina (1999) "Creating the Authentizotic Organization: Corporate Transformation and Its Vicissitudes—A Rejoinder," Administration & Society, 31 (2), 101-111.

Kets de Vries, Manfred F.R. (1999) "High Performance Teams: Lessons from the Pygmies," Organizational Dynamics, 27 (3), 66-77. Translated into Swedish as "Effektivitet i grupp lärdomar från Afrikas hjärta," in Ledmotiv, 2, 25-35.

Kets de Vries, Manfred F.R. (1999) "Organizational Sleepwalkers: Emotional Distress at Mid-life," Human Relations, 52 (11), 1-25.

Kets de Vries, Manfred F.R. (1999) "What's Playing in the Organizational Theatre? Collusive Relationships in Management," Human Relations, 52 (6), 745-773.

Kets de Vries, Manfred F.R., and Balazs, Katharina (1998) "Beyond the Quick Fix: The Psychodynamics of Organizational Transformation and Change," European Management Journal, 16 (5), 611-622.

Kets de Vries, Manfred F.R. (1998) "Charisma in Action: The Transformational Abilities of Virgin's Richard Branson and ABB's Percy Barnevik," Organizational Dynamics, Winter, 7-21.

Kets de Vries, Manfred F.R., and Balazs, Katharina (1998) "Transforming the Mind-set of the Organization: An Owner's Manual," FOCUS, 2, Fall, 30-36. Translated into Dutch as "Mentaliteitsverandering in Organisaties," Management Briefing, 1997.

Kets de Vries, Manfred F.R (1998) Case study "The Dunor Company," translated into Spanish as "Exorcismo de un fantasma: El caso de la Empresa Dunor" Perspectivas de Gestion, 2 (3), 20-28.

Kets de Vries, Manfred F.R., and Elizabeth Florent (1998) "Rolmodellen voor morgen: Branson, Barnevik en Simon," Holland/Belgium Management Review, 62, 72-84.

Kets de Vries, Manfred F.R. (1998) "Quién es el lider? Nadia Corporation," Perspectivas de Gestion, 3 (3), 4-13.

Kets de Vries, Manfred F.R., and Katharina Balazs (1997) "The Downside of Downsizing," Human Relations, 50 (1), 11-50.

Kets de Vries, Manfred F.R. (1997) "Creative Leadership: Jazzing up Business," Chief Executive, 121, March, 64-66.

Kets de Vries, Manfred F.R. (1997) "Case Study: The Ghost in the Boardroom," Family Business, 8 (2), 42-47.

Kets de Vries, Manfred F.R. (1997) "The All Too Human Side of Downsizing," The Antidote, 5, 24-25.

Kets de Vries, Manfred F.R. (1997) "The Dark Side of Leadership: What Drives People to Become Leaders?" The Antidote, 6, 11-13.

Kets de Vries, Manfred F.R. (1997) "A Three-Stage Life Cycle for Chief Executives," The Antidote, 6, 19-21.

Kets de Vries, Manfred F.R. (1997) "What's Stifling the Creativity at Coolburst? A Commentary," Harvard Business Review, September-October, 36-51.

Kets de Vries, Manfred F.R., and Katharina Balazs (1996) "The Human Side of Downsizing," European Management Journal, 14 (2), 111-120. Translated into French as "La Dimension Humaine des Restructurations," in L'Expansion Management Review, June 1996, 39-50. Translated into Dutch as "De menselijke kant van inkrimpen," Holland/Belgian Management Review, 48, 16-25. Translated into German as "Die Menschliche Seite des Personalabbaus," in Organisationsentwicklung, 4/96, 4-18. Used as the basis of an article for World Link, January/February 1997, entitled "Downsizing Hurts the CEO Too," 108-111.

Kets de Vries, Manfred F.R., (1996) "The Virgin Iconoclast," Across the Board, 32 (2), 36-41.

Kets de Vries, Manfred F.R., (1996) "The Anatomy of the Entrepreneur: Clinical Observations," Human Relations, 49 (7), 853-883.

Kets de Vries, Manfred F.R. (1996) "Leaders Who Make a Difference," European Management Journal, 14 (5), 486-493. Translated into French as "Les patrons qui font la difference," in L'Expansion Management Review, March 1997, 46-54. To be translated into Portuguese in Fortunas.

El Hajj, Marina, Manfred F. R. Kets de Vries, and Danny Miller (1995) "Managing under Deadly Conditions," Administration & Society, 27 (2), 226-248.

Kets de Vries, Manfred F.R (1995) "The Life Cycles of CEOs," Across the Board, 32, (8), 32-37.

Kets de Vries, Manfred F.R. (1995) "Touched By the Shadow of Freud," Personnel Psychology, 48 (2), 471-474.

Kets de Vries, Manfred F.R. (1995) "The Fast Track Factor: Developing Tomorrow's Directors," Director, December, 45-48.

Kets de Vries, Manfred F.R., and Raafat Morcos (1995) "As mil empresas da ABB," Executive Digest, December, 38-41.

Kets de Vries, Manfred F.R., and Robert Dick (1995) "Richard Branson et Virgin: L'âge de raison d'une enterprise contra-culturelle," Gestion, 20 (4), 63-76.

Kets de Vries, Manfred F.R. (1994) "Can You Manage the Rest of your Life?" European Management Journal, 12 (2), 133-137.

Kets de Vries, Manfred F.R. (1994)

"CEOs Also Have the Blues," European Management Journal, 12 (3), 259-264.

Kets de Vries, Manfred F.R. (1994)

"The Leadership Mystique," Academy of Management Executive, 8 (3), pp. 73-92; Leading and Managing: Journal of the Australian Council for Educational Administration, 1 (3), 193-210, Spring 1995. Translated into Portuguese as "A Mística da Liderança," in Comportamento Organizacional e Gestão, vol. 4 (1), 97-116, 1998.

Kets de Vries, Manfred F.R. (1994) "Welcome to the Snakepit: You're the New Boss!" European Leaders, 1, 20-23.

Kets de Vries, Manfred F.R. (1994) "Toppling the Cultural Tower of Babel," Chief Executive, 94, 68-71.

Kets de Vries, Manfred F.R. (1994) "Making a Giant Dance," Across the Board, 31 (9), 27-33.

Kets de Vries, Manfred F.R. (1994) "Percy Barnevik and ABB," Gestion, 19 (4), 72-87.

Kets de Vries, Manfred F. R., Danny Miller, and Alain Noel (1993) "Understanding the Leader-Strategy Interface: The Application of the Strategic Relationship Interview Method," Human Relations, 46(1), 5-22.

Kets de Vries, Manfred F.R. (1993) "The Family Firm: The Good News and the Bad News," Organizational Dynamics, Winter, 21 (3), 59-71.

Kets de Vries, Manfred F.R. (1993) "Doing a Maxwell," European Management Journal, 11 (2), 169-174.

Kets de Vries, Manfred F.R. (1993) "Manager? Leider? Of leidende manager?" in Management Team, 8 (2), 81-88.

Kets de Vries, Manfred F.R. (1993) "Over de Top," Management Team, November 15, 125-142.

Kets de Vries, Manfred F.R. (1992) "The CEO Who Couldn't Talk Straight, and Other Tales from the Boardroom," European Management Journal, 10 (1), 39-48. Translated into Dutch as "De directeur die zich probeerde te verstoppen," in Holland Management Review, 31, 38-48.

Kets de Vries, Manfred F.R. (1992) "Psycho-analyse Voor Organisaties," Management Selectuur, 4, 1-15.

Kets de Vries, Manfred F.R. (1991) "Leaders on the Couch," Journal of Applied Behavioral Science, 26 (4), 423-431.

Kets de Vries, Manfred F.R. (1991) "The Motivating Role of Envy: A Forgotten Factor in Management Theory," Administration and Society, 24 (1), 41-60.

Kets de Vries, Manfred F.R. (1991) "Devenir P.D.G.," Gestion, 16 (3), 59-68.

Kets de Vries, Manfred F.R. (1990) "The Impostor Syndrome: Organizational Implications," Human Relations, 43 (7), 667-686. Reprinted in Psychoanalysis and Management, M. Hofmann and M. List (eds.), Heidelberg: Physica Verlag, 1994.

Kets de Vries, Manfred F.R. (1990) "The Organizational Fool: Balancing a Leader's Hubris," Human Relations, 43 (8), 751-770.

Kets de Vries, Manfred F.R. (1990) "Whatever Happened to the Philosopher-King? The Leader's Addiction to Power," Journal of Management Studies, 28 (4), 339-352.

Kets de Vries, Manfred F.R. (1989) "Leaders Who Self-Destruct," Organizational Dynamics, Spring, 17, 4-17.

Kets de Vries, Manfred F.R. (1989) "The Leader as Mirror: Clinical Perspectives," Human Relations, 42 (7), 607-628.

Kets de Vries, Manfred F.R. (1989) "Alexithymia in Organizational Life: The Organization Man Revisited," Human Relations, 42 (12), 1079-1093. Reprinted in The Psychodynamics of Organizations, L. Hirschhorn and

C. K Barnett (eds.), Philadelphia: Temple University Press, 1993. Reprinted in Psychoanalysis and Management, M. Hofmann and M. List (eds.), Heidelberg: Physica Verlag, 1994.

Kets de Vries, Manfred F.R., and Massimo Busetti (1989) "Carlo de Benedetti, Entrepreneur," De Groene Amsterdammer, March 1, 6-7.

Kets de Vries, Manfred F.R. (1989) "L'Envie, Grande Oubliée des Facteurs de Motivation en Gestion," Gestion, 14 (2), 10-20. Translated into Portuguese as "A Injeva, grande Esquiecida dos Fatores de Motivacoa em Gestao," in O Individuo na Organizacao dimensoes esquecidas, J.-P. Chanlat (ed.), Atlas: Sao Paulo, 1992.

Kets de Vries, Manfred F.R., and Christine Mead (1989) "La Nouvelle Dimension Mondiale du Leadership et des Organisations," Gestion, 14 (3), 36-47.

Kets de Vries, Manfred F.R. (1989) "De Organisatie van de Leegte," Filosofie in Bedrijf, (4), 28-31.

Kets de Vries, Manfred F.R. (1988) "Prisoners of Leadership," Human Relations, 41, 261-280.

Kets de Vries, Manfred F.R. (1988) "The Dark Side of CEO Succession," Harvard Business Review, January-February, 56-60.

Kets de Vries, Manfred F.R. (1987) "Interpreting Organizational Texts," Journal of Management Studies, 24 (3), 233-247.

Kets de Vries, Manfred F.R. (1987) "Why Follow the Leader," Bedrijfskunde, 3, 197-207.

Kets de Vries, Manfred F.R. (1986) "Personality, Culture, and Organization," Academy of Management Review, 11 (2), 266-279.

Kets de Vries, Manfred F.R. (1985) "Narcissism and Leadership: An Object Relations Perspective," Human Relations, 38 (6), 583-601. To be published as a book chapter in Leadership, David Collinson, Keith Grint and Brad Jackson (eds.), Sage Publications Ltd. March 2011. To be published as a book chapter in Leadership Ethics, Joanne Ciulla, Mary Uhl-Bien and Patricia Werhane (eds.), Sage publications Ptd., 2013.

Kets de Vries, Manfred F.R. (1985) "Organisationspathologien und Management-Neurose," Manager Forum, 5, 3-24.

Kets de Vries, Manfred F.R. (1985) "The Dark Side of Entrepreneurship," Harvard Business Review, November/December, Volume 63 (6), 160-167.

Kets de Vries, Manfred F.R., and Danny Miller (1984) "Neurotic Style and Organizational Pathology," Strategic Management Journal, 5, 35-55.

Kets de Vries, Manfred F.R. (1984) "Unstable at the Top" (cover story), Psychology Today, October, 26-34.

Kets de Vries, Manfred F.R. (1984) "Neurotic Organizations," Harper's, December, 24-25.

Kets de Vries, Manfred F.R., Danny Miller, Jean-Marie Toulouse, Peter Friesen, and Maurice Boivert (1984)

"Using the Life Cycle to Anticipate Satisfaction at Work," Journal of Forecasting, 3, 161-172

Kets de Vries, Manfred F.R., and Danny Miller (1984) "Group Fantasies and Organizational Functioning," Human Relations, 37, 111-134.

Miller, Danny, Manfred F.R. Kets de Vries, and Jean-Marie Toulouse (1982) "Top Executive Locus of Control and Its Relationship to Strategy-Making, Structure, and Environment," Academy of Management Journal, 25, 237-253.

Kets de Vries, Manfred F.R. (1980) "Ecological Stress: A Deadly Reminder," Psychoanalytic Review, 67 (3), 389-408.

Kets de Vries, Manfred F.R. (1980) "Psychanalyse Appliquée et Comportement au Travail," Journal Le Contact, April, 27-30.

Kets de Vries, Manfred F.R. (1980) "Leiderschap in een narcistisch tijdperk," Management Totaal, May 5, 20-25.

Kets de Vries, Manfred F.R. (1979) "Is There Life After Retirement?" California Management Review, Fall, 69-76.

Kets de Vries, Manfred F.R. (1979) "Organizational Stress: A Call for Management Action," Sloan Management Review, Fall, 3-14.

Kets de Vries, Manfred F.R. (1979) "Managers Can Drive Their Subordinates Mad," Harvard Business Review, July/August, 125-134. Reprinted in The Executive Life and Coping with the Difficult Employee, Harvard Business Review Book Series and Eliza G.C. Collins (ed.), The Executive Dilemma: Handling People Problems at Work, New York: Wiley, 1985.

Kets de Vries, Manfred F.R. (1978) "Defective Adaptation to Work: An Approach to Conceptualization," Bulletin of the Menninger Clinic, 42 (1), 35-50.

Kets de Vries, Manfred F.R. (1978) "The Mid-Career Conundrum," Organizational Dynamics, Autumn, pp. 45-62. Published in Japanese: Live, 86, 1979. Published in Dutch.

Kets de Vries, Manfred F.R. (1978) "Folie a Deux: Acting Out Your Subordinates' Fantasies," Human Relations, 31 (10), 905-924.

Kets de Vries, Manfred F.R. (1977) "The Entrepreneurial Personality: A Person at the Cross Roads," Journal of Management Studies, 14 (1), 34-57.

Zaleznik, Abraham, Manfred F.R. Kets de Vries, and John H. Howard (1977) "Stress Reactions in Organizations: Syndromes, Causes, and Consequences," Behavioral Science, May, 151-162.

Kets de Vries, Manfred F.R. (1977) "Crisis Leadership and the Paranoid Potential: An Organizational Perspective," Bulletin of the Menninger Clinic, 41 (4), 349-365.

Kets de Vries, Manfred F.R. (1977) "Stress in Organisationsleben," Manager Forum, Ausgaben 4 & 5, 107-114, 175-182.

Zaleznik, Abraham, and Manfred F.R. Kets de Vries (1976) "What Makes Entrepreneurs Entrepreneurial?" Business and Society Review, Spring, 18-24.

Kets de Vries, Manfred F.R. (1976) "Stress als Sozialindikator," Manager-Briefe, 3, February, 1-11.

Zaleznik, Abraham, and Manfred F.R. Kets de Vries (1976) "Leadership and Executive Action," McGraw-Hill Management Journal, March, 135-161.

Instrumentation: Psychometric tests

Kets de Vries, Manfred F. R. (2016)

Global Executive Leadership Mirror: Self
Global Executive Leadership Mirror: Other

Global Executive Leadership Mirror: Instruction Manual

Kets de Vries, Manfred F. R. (2010)

Organizational Culture Audit: Self
Organizational Culture Audit: Other

Organizational Culture Audit: Instruction Manual

Kets de Vries, Manfred F. R. (2009)

Inner Theatre Inventory: Self
Inner Theatre Inventory: Other

Inner Theatre Inventory: Instruction Manual

Kets de Vries, Manfred F. R. (2006)

Leadership Archetype Questionnaire: Self Leadership Archetype Questionnaire: Other

Leadership Archetype Questionnaire: Instruction Manual

Kets de Vries, Manfred F. R. (2002)

The Personality Audit: Self
The Personality Audit: Other

The Personality Audit: Instruction Manual

Kets de Vries, Manfred F. R. (2001)

The Global Leadership Life Inventory Questionnaire: Self
The Global Leadership Life Inventory Questionnaire: Other

The Global Leadership Life Inventory Questionnaire: Instruction Manual

Digital Articles

Kets de Vries, Manfred F.R. HARVARD BUSINESS REVIEW

TIARVARD DOSINESS REVIEW

Finding direction when you feel lost https://hbr.org/2021/01/finding-direction-when-youre-feeling-lost?ab=hero-subleft-3 January 25, 2021

Three tips for a smooth transition into retirement https://hbr.org/2020/09/3-tips-for-a-smooth-transition-into-retirement?ab=hero-subleft-1 October 1, 2020

How to find and practice courage https://hbr.org/2020/05/how-to-find-and-practice-courage May 13, 2020

Is your Corporate Culture Cultish? https://hbr.org/2019/05/is-your-corporate-culture-cultish May 10, 2019

Understanding why we Over-react at work https://hbr.org/2018/09/understanding-why-we-overreact-at-work

September 6, 2018

Dealing with Disappointment https://hbr.org/2018/08/dealing-with-disappointment August 22, 2018

Don't Let Shame Become a Self-Destructive Spiral https://hbr.org/2017/06/dont-let-shame-become-a-self-destructive-spiral June 01, 2017

How to Manage a Narcissist https://hbr.org/2017/05/how-to-manage-a-narcissist May 10, 2017

An Early Warning System for your Team's Stress Level https://hbr.org/2017/04/an-early-warning-system-for-your-teams-stress-level April 26, 2017

Avoid Dysfunction in Your Family Business https://hbr.org/webinar/2017/04/avoid-dysfunction-in-your-family-business February 01, 2017

Saving a Family Business from Emotional Dysfunction https://hbr.org/2017/02/saving-a-family-business-from-emotional-dysfunction February 01, 2017

Make Peace with Your Unlived Life https://hbr.org/2016/12/make-peace-with-your-unlived-life December 21, 2016

Do You Hate Your Boss? https://hbr.org/2016/12/do-you-hate-your-boss December, 2016, pp 98 - 101

How to Manage Someone Who Can't Handle Ambiguity https://hbr.org/2015/03/how-to-manage-someone-who-cant-handle-ambiguity March 10, 2015

Assessment: How Resilient Are You? https://hbr.org/2015/01/assessment-how-resilient-are-you January 20, 2015

To Get Over Something, Write About It https://hbr.org/2014/11/to-get-over-something-write-about-it November 26, 2014

Sometimes Colleagues Are the Best Coaches https://hbr.org/2014/05/sometimes-colleagues-are-the-best-coaches May 1, 2014

Coaching the Toxic Leader https://hbr.org/2014/04/coaching-the-toxic-leader From the April 2014 Issue

Executives Must Face Their Own Mortality https://hbr.org/2014/03/executives-must-face-their-own-mortality March 24, 2014

Helping a Bipolar Leader https://hbr.org/2014/03/helping-a-bipolar-leader March 20, 2014

When it's Time for the CEO to Go https://hbr.org/2014/03/when-its-time-for-the-ceo-to-go March 10, 2014

Are You Too Afraid to Succeed? https://hbr.org/2014/03/are-you-too-afraid-to-succeed March 04, 2014

The Dark Side of Retirement https://hbr.org/2014/02/the-dark-side-of-retirement February 26, 2014

Helping the Passive-Aggressive Executive https://hbr.org/2014/02/helping-the-passive-aggressive-executive February 20, 2014

Is Your Boss a Psychopath? https://hbr.org/2014/01/is-your-boss-a-psychopath January 7, 2014

The Eight Archetypes of Leadership https://hbr.org/2013/12/the-eight-archetypes-of-leadership December 18, 2013

The Case for Slacking Off https://hbr.org/2013/12/the-case-for-slacking-off December 10, 2013

Leaders Who Can't Forgive https://hbr.org/2013/12/leaders-who-cant-forgive December 04, 2013

The Dangers of Codependent Mentoring https://hbr.org/2013/12/the-dangers-of-codependent-mentoring December 03, 2013

DIGITAL ARTICLES Kets de Vries, Manfred F.R.

INSEAD KNOWLEDGE

In praise of dictators: A satire https://knowledge.insead.edu/blog/insead-blog/in-praise-of-dictators-a-satire-18401 March 15, 2022

Into the mind of white-collar criminals https://knowledge.insead.edu/blog/insead-blog/into-the-mind-of-white-collar-criminals-18306 February 22, 2022

Carpe Diem: Don't postpone your dreams https://knowledge.insead.edu/blog/insead-blog/carpe-diem-dont-postpone-your-dreams-18106

January 22, 2022

Seven ways to put procrastination behind you

https://knowledge.insead.edu/blog/insead-blog/seven-ways-to-put-procrastination-behind-you-17951 December 21, 2021

Post-pandemic firms need Chief Social Connectivity Officers

https://knowledge.insead.edu/blog/insead-blog/post-pandemic-firms-need-chief-social-connectivity-officers-17701

November 17, 2021

Covid has accentuated our every vice

https://knowledge.insead.edu/blog/insead-blog/covid-has-accentuated-our-every-vice-17516 October 18, 2021

Is stargazing your preferred management style

https://knowledge.insead.edu/blog/insead-blog/is-stargazing-your-preferred-management-style-17411 September 21, 2021

What distinguishes the super rich from the rest of us

https://knowledge.insead.edu/blog/insead-blog/what-distinguishes-the-super-rich-from-the-rest-of-us-17271

August 31, 2021

Six steps to overcome shame

https://knowledge.insead.edu/blog/insead-blog/six-steps-to-overcome-shame-17096 July 28, 2021

Our addiction to charismatic leaders needs to stop

https://knowledge.insead.edu/blog/insead-blog/our-addiction-to-charismatic-leaders-needs-to-stop-16676

May 26, 2021

The connections between love and work

https://knowledge.insead.edu/blog/insead-blog/the-connections-between-love-and-work-16531 April 28, 2021

Bluebeard revisited: Knowledge is power

https://knowledge.insead.edu/blog/insead-blog/bluebeard-revisited-knowledge-is-power-16366 March 31, 2021

How to tame a belligerent colleague

https://knowledge.insead.edu/blog/insead-blog/how-to-tame-a-belligerent-colleague-16221 March 10, 2021

What it means to embark on a journey of change

https://knowledge.insead.edu/blog/insead-blog/what-it-means-to-embark-on-a-journey-of-change-16071 February 10, 2021

How technology threatens mental health—especially if you're inauthentic

https://knowledge.insead.edu/leadership-organisations/how-technology-threatens-mental-health-especially-if-youre-inauthentic-15696

(with Pawel Korzynski, Caroline Rook and Elizabeth Florent)

December 8, 2020

Recognizing the red flags of workplace mental health

https://knowledge.insead.edu/blog/insead-blog/recognising-the-red-flags-of-workplace-mental-health-15321

October 1, 2020

Why the world needs self-reflective leaders

https://knowledge.insead.edu/blog/insead-blog/why-the-world-needs-self-reflective-leaders-14831 July 29, 2020

How leaders can cultivate patience in an impatient world

https://knowledge.insead.edu/blog/insead-blog/how-leaders-can-cultivate-patience-in-an-impatient-world-14566

July 1, 2020

Seven ways leaders can prepare for post pandemic times

https://knowledge.insead.edu/blog/insead-blog/seven-ways-leaders-can-prepare-for-post-pandemic-times-14326

June 8, 2020

What will life be like after the pandemic

https://knowledge.insead.edu/blog/insead-blog/what-will-life-be-like-after-the-pandemic-13886 April 23, 2020

Coping with life in lockdown

https://knowledge.insead.edu/blog/insead-blog/coping-with-life-in-lockdown-13661 March 30, 2020

Why leaders should embrace their dark side

https://knowledge.insead.edu/blog/insead-blog/why-leaders-should-embrace-their-dark-side-13561 March 17, 2020

Fighting the loneliness epidemic

https://knowledge.insead.edu/blog/insead-blog/fighting-the-loneliness-epidemic-13401 February 21, 2020

Is paranoia rampant in your organization? You're not alone.

https://knowledge.insead.edu/blog/insead-blog/is-paranoia-widespread-in-your-firm-youre-not-alone-13066

January 8, 2020

Want more creative breakthroughs? Slow down

https://knowledge.insead.edu/blog/insead-blog/want-more-creative-breakthroughs-slow-down-12876 December 3, 2019

If you're feeling drained. Here's why

https://knowledge.insead.edu/blog/insead-blog/if-youre-feeling-drained-heres-why-12631 October 25, 2019

Is greed destroying your soul?

https://knowledge.insead.edu/blog/insead-blog/is-greed-destroying-your-soul-12346 September 6, 2019

Whatever it is, I'm against it

https://knowledge.insead.edu/blog/insead-blog/whatever-it-is-im-against-it-12141 August 7, 2019

The Icarus Syndrome: execs who fly too close to the sun

https://knowledge.insead.edu/blog/insead-blog/the-icarus-syndrome-execs-who-fly-too-close-to-the-sun-11851

July 1, 2019

Will you end up as a digital roadkill?

https://knowledge.insead.edu/blog/insead-blog/will-you-end-up-as-digital-roadkill-11621 May 27, 2019

How firms can avoid the mediocrity trap

https://knowledge.insead.edu/blog/insead-blog/how-firms-can-avoid-the-mediocrity-trap-11426 April 26, 2019

The cure for the loneliness of command

https://knowledge.insead.edu/blog/insead-blog/the-cure-for-the-loneliness-of-command-11176 March 15, 2019

How regret can be your friend

https://knowledge.insead.edu/blog/insead-blog/how-regret-can-be-your-friend-10876 February 4, 2019

Have we reached the limits of individualism?

https://knowledge.insead.edu/blog/insead-blog/have-we-reached-the-limit-of-individualism-10791 January 18, 2019

Trust: The Corporate Wellness Initiative of the Future

https://knowledge.insead.edu/blog/insead-blog/trust-the-corporate-wellness-initiative-of-the-future-10591

December 12, 2018

Is your Organization a Cult?

https://knowledge.insead.edu/blog/insead-blog/is-your-organisation-a-cult-10371 November 2, 2018

The Fine Line between Stubbornness and Stupidity

https://knowledge.insead.edu/blog/insead-blog/the-fine-line-between-stubbornness-and-stupidity-10181 October 1, 2018

Are you Addicted to Power?

https://knowledge.insead.edu/blog/insead-blog/are-you-addicted-to-power-8986 August 30, 2018

How to Coach a CEO

https://knowledge.insead.edu/blog/insead-blog/how-to-coach-a-ceo-9926 August 20, 2018

The Pursuit of Money: A Cautionary Tale

https://knowledge.insead.edu/blog/insead-blog/the-pursuit-of-money-a-cautionary-tale-9676 July 11, 2018

Once you have it all, What's Next

https://knowledge.insead.edu/blog/insead-blog/once-you-have-it-all-whats-next-9356 June 13, 2018

What Can Be Done About Bullies at Work?

https://knowledge.insead.edu/blog/insead-blog/what-can-be-done-about-bullies-at-work-9121 May 16, 2018

The Four Types of Dysfunctional Executives and how to Handle them

https://knowledge.insead.edu/leadership-organisations/the-four-types-of-dysfunctional-executives-and-how-to-handle-them-8806

April 4, 2018

Beyond Coaching Psychobabble: Let the Buyer Beware

https://knowledge.insead.edu/blog/insead-blog/beyond-coaching-psychobabble-let-the-buyer-beware-8576

March 12, 2018

Do CEOs Deserve Their Pay?

https://knowledge.insead.edu/blog/insead-blog/do-ceos-deserve-their-pay-8351

February 7, 2018

Fighting Against Dictatorship

https://knowledge.insead.edu/blog/insead-blog/fighting-against-dictatorship-8161

January 18, 2018

Corporate Heaven: The 'Authentizotic' Organisation

https://knowledge.insead.edu/blog/insead-blog/corporate-heaven-the-authentizotic-organisation-7911

December 12, 2017

The Bad Influence of Aggressive Bosses

https://knowledge.insead.edu/blog/insead-blog/the-bad-influence-of-aggressive-bosses-7281

September 27, 2017

Diffusing Unconscious Misbehaviour in the Workplace

https://knowledge.insead.edu/blog/insead-blog/diffusing-unconscious-misbehaviour-in-the-workplace-

6881

August 11, 2017

Why Wisdom Can't be Taught

https://knowledge.insead.edu/blog/insead-blog/why-wisdom-cant-be-taught-6456

June 22, 2017

Developing Leaders through Adversity

https://knowledge.insead.edu/blog/insead-blog/developing-leaders-through-adversity-6346

June 09, 2017

Malignant Manipulators: Ticking Time Bombs

https://knowledge.insead.edu/blog/insead-blog/malignant-manipulators-ticking-time-bombs-5376

March 02, 2017

Why Every Workplace Needs a Fool

https://knowledge.insead.edu/blog/insead-blog/why-every-workplace-needs-a-fool-5187

February 03, 2017

The EU Cannot Be at the Mercy of the Few

https://knowledge.insead.edu/blog/insead-blog/the-eu-cannot-be-at-the-mercy-of-the-few-5004

October 27, 2016

Addressing Digital Addiction

https://knowledge.insead.edu/blog/insead-blog/addressing-digital-addiction-4985

October 17, 2016

The Epitaph Question

https://knowledge.insead.edu/blog/insead-blog/the-epitaph-question-4898

September 05, 2016

The Enigma of Trumpmania

https://knowledge.insead.edu/blog/insead-blog/the-enigma-of-trumpmania-4856 August 10, 2016

Why Empathy Makes for Stronger Organisations

https://knowledge.insead.edu/blog/insead-blog/why-empathy-makes-for-stronger-organisations-4815 July 25, 2016

Managing Thrill Seekers

https://knowledge.insead.edu/blog/insead-blog/managing-thrill-seekers-4793 July 7, 2016

Eco-therapy: The Walking and Talking Cure

https://knowledge.insead.edu/blog/insead-blog/eco-therapy-the-walking-and-talking-cure-4743 June 14, 2016

Human Cost of Digital Technologies (with Pawel Korzynski and Elizabeth Florent) https://knowledge.insead.edu/operations/the-human-cost-of-digital-technologies-4710 May 25, 2016

Leadership "Harem" Style

https://knowledge.insead.edu/blog/insead-blog/leadership-harem-style-4680 May 12, 2016

Seven Signs of the Greed Syndrome

https://knowledge.insead.edu/blog/insead-blog/seven-signs-of-the-greed-syndrome-4624 April 8, 2016

Evolving Leadership in the Digital Age

https://knowledge.insead.edu/blog/insead-blog/evolving-leadership-in-the-digital-age-4611 April 1, 2016

Are You an Alpha Male Leader?

https://knowledge.insead.edu/blog/insead-blog/are-you-an-alpha-male-leader-4571 March 9, 2016

U.S. Primaries: A Theatre of the Absurd?

https://knowledge.insead.edu/blog/insead-blog/us-primaries-a-theatre-of-the-absurd-4525 February 16, 2016

Making Mergers Less of a Crapshoot

https://knowledge.insead.edu/blog/insead-blog/making-mergers-less-of-a-crapshoot-4496 February 2, 2016

Finding Balance in Business Education

https://knowledge.insead.edu/blog/insead-blog/finding-balance-in-business-education-4346 November 3, 2015

The Happiness Equation

https://knowledge.insead.edu/blog/insead-blog/the-happiness-equation-4265 September 21, 2015

Finding Gravitas

https://knowledge.insead.edu/blog/insead-blog/finding-gravitas-4248 September 9, 2015

Blinded by Belief

https://knowledge.insead.edu/blog/insead-blog/blinded-by-belief-4195 August 6, 2015

The Power of Gratitude

https://knowledge.insead.edu/blog/insead-blog/the-power-of-gratitude-4154 July 15, 2015

Turning Envy into a Positive Force

https://knowledge.insead.edu/blog/insead-blog/turning-envy-into-a-positive-force-4121 June 29, 2015

The Dark Side of a Funny Situation

https://knowledge.insead.edu/blog/insead-blog/the-dark-side-of-a-funny-situation-4071 June 2, 2015

Leadership Lessons from the Brothers Grimm

https://knowledge.insead.edu/blog/insead-blog/leadership-lessons-from-the-brothers-grimm-4016 May 18, 2015

The Sexual "Cloud" in the Executive Suite

https://knowledge.insead.edu/blog/insead-blog/the-sexual-cloud-in-the-executive-suite-3990 May 4, 2015

How Is Our Pilot Feeling Today?: A Courageous Conversation That Could Make a Difference (with Thomas Hellwig, Caroline Rook, and Elizabeth Florent)

https://knowledge.insead.edu/blog/insead-blog/how-is-our-pilot-feeling-today-a-courageous-conversation-that-could-make-a-difference-3948

April 13, 2015

The Importance of Seeing the World in Shades of Grey

https://knowledge.insead.edu/blog/insead-blog/the-importance-of-seeing-the-world-in-shades-of-grey-3938

April 7, 2015

Being Normal Is Not About Fitting In

https://knowledge.insead.edu/blog/insead-blog/being-normal-is-not-about-fitting-in-3846 February 16, 2015

Turning Who You Are into What You Do

https://knowledge.insead.edu/blog/insead-blog/turning-who-you-are-into-what-you-do-3800 January 21, 2015

Who Are the Stars?

https://knowledge.insead.edu/blog/insead-blog/who-are-the-stars-3755 December 29, 2014

Pity the Super-rich

https://knowledge.insead.edu/blog/insead-blog/pity-the-super-rich-3739 December 10, 2014

European Identity: Strength or Weakness?

https://knowledge.insead.edu/blog/insead-blog/european-identity-strength-or-weakness-3717 November 27, 2014

11 Leadership Lessons from Alexander the Great

https://knowledge.insead.edu/blog/insead-blog/11-leadership-lessons-from-alexander-the-great-3697 November 18, 2014

Are You Ready to Lead Overseas?

https://knowledge.insead.edu/blog/insead-blog/are-you-ready-to-lead-overseas-3681 November 10, 2014

Take a Look at Yourself in the Leadership Mirror

https://knowledge.insead.edu/leadership-management/take-a-look-at-yourself-in-the-leadership-mirror-3651

October 23, 2014

First Know Yourself, Then Your Team

https://knowledge.insead.edu/leadership-management/first-know-yourself-then-your-team-3510 August 13, 2014

The Importance of Doing Nothing

https://knowledge.insead.edu/talent-management/the-importance-of-doing-nothing-3422 June 23, 2014

Group Coaching: Tipping Points for Change

https://knowledge.insead.edu/leadership-management/group-coaching-tipping-points-for-change-3360 May 20, 2014

Dream Journeys: Insights into the Executive Subconscious

https://knowledge.insead.edu/leadership-management/dream-journeys-insights-into-the-executive-subconscious-3335

May 5, 2014

Mentor or Martyr? Beware the Rescuer Trap

https://knowledge.insead.edu/leadership-management/operations-management/mentor-or-martyr-beware-the-rescuer-trap-2873

October 8, 2013

Forgiveness as a Business Tool

https://knowledge.insead.edu/leadership-management/forgiveness-as-a-business-tool-2526 July 8, 2013

Other online articles

https://www.todayonline.com/commentary/7-lessons-about-relationships-could-save-your-career May 24, 2021

The art of doing nothing, The European Financial Review, https://www.europeanfinancialreview.com/the-art-of-doing-nothing/December 14, 2014

Newspaper essays

NRC/Handelsblad

Kets de Vries, Manfred F.R.

"Excellence: And Now for the Movie"

"The Tightrope Walker: Managing Catastrophe"

"Merger Fever"

"Boiled Frogs and Dancing Elephants"

"The Family Burlesque"

"Is It Time to Join the Leadership Fracas?"

"Organizations on the Couch"

"Sleeping Beauties, Sleepy Dormice, Stars, and Busy Bees"

"Are You an Alexithymic?"

"The Indiana Jones School of Management"

"Is Anatomy Really Destiny?"

"In Praise of Madness"

"Welcome to the Corporate Animal Farm"

"Are You Sure You Want to Work Abroad?"

"Do You Have the Right Stuff: Can You Become a Global Leader?"

"Do Workaholics Have More Fun?"

"What Play Is on Today in the Organizational Theatre?"

"Why Work for a Ghenghis Khan?"

"CEOS Also Have the Blues"

"Welcome to the Snakepit: You're the New Boss"

"Can You Manage the Rest of Your Life?"

Book reviews

Kets de Vries, Manfred F.R. (1991) Review of Bruce Mazlish's The Leader, the Led, and the Psyche, Leadership Quarterly, 2 (4), pp. 343-346.

Kets de Vries, Manfred F.R. (1990) "The Invisible Bureaucracy: The Unconscious in Organizational Problem Solving," a review of Howell Baum's book The Invisible Bureaucracy, Administrative Science Quarterly, 35 (4), pp. 744-746.

General interest articles

Kets de Vries, Manfred F.R. (2005) "Murphy's Safari?" Magnum, March 2005, pp. 30-33.

Kets de Vries, Manfred F.R. (2001) "A 'Short Walk' in the Elburz Mountains," International Safari Magazine, 27 (4), pp. 80-83.

Kets de Vries, Manfred F.R. (1990) "Siberian Salmon in Outer Mongolia," Salmon, Trout, Steelheader, June-July, pp. 44-45.

Kets de Vries, Manfred F.R. (1990) "Mongolian Giants," Atlantic Salmon Monthly, 38 (1), pp. 26-29. Kets de Vries, Manfred F.R. (1982) "Abominable Snowman or Bigfoot: A Psychoanalytic Search for the Origin of Yeti and Sasquatch Tales," Fabula: Zeitschrift für Erzählforschung, 23, pp. 246-261.

Working papers

Kets de Vries, Manfred F. R. (2021). "Catching the thief of time: The perils of procrastination." https://www.insead.edu/faculty-research/publications/working-papers/catching-the-thief-of-time-the-perils-of-procrastination-41397

Kets de Vries, Manfred F. R. (2021). "Doing a Madoff: The psychology of white-collar crimnals." https://www.insead.edu/faculty-research/publications/working-papers/doing-a-madoff-the-psychology-of-white-collar-criminals-41394

Kets de Vries, Manfred F. R. (2021). "The psychology of evil: Reality and imagination." https://www.insead.edu/faculty-research/publications/working-papers/the-psychology-of-evil-reality-and-imagination-41317

Kets de Vries, Manfred F. R. (2021). "Do you really want to become a billionair.? A look inside the inner theatre of the super-rich." https://papers.ssrn.com/sol3/papers.cfm?abstract_id=3855321

Kets de Vries, Manfred F. R. (2020). "The macabre dance of shame." https://www.insead.edu/faculty-research/publications/working-papers/the-macabre-dance-of-shame-41138

Kets de Vries, Manfred F. R. (2020). "How leaders get the worst out of people: the threat of hate based Populism. https://www.insead.edu/faculty-research/publications/working-papers/how-leaders-get-the-worst-out-of-people-the-threat-of-hate-based-populism-40719

Kets de Vries, Manfred F. R. (2020). The rise and fall of a flawed leader: the little drum boy https://www.insead.edu/faculty-research/publications/working-papers/the-rise-and-fall-of-a-flawed-leader-the-little-drum-boy-40625

Kets de Vries, Manfred F. R. (2020). Webs of endless possibility: Life lessons from the "Great Mother" as told by a black widow and her ten little spiders. 2020/23/EFE 2020

Kets de Vries, Manfred F. R. (2020) Wrestling with ambiguity: Koans as agents of change and their application to the helping profession. 2020/26/EFE

Kets de Vries, Manfred F. R. (2019) A-payers or B-players? 2019/13/EFE

Kets de Vries, Manfred F. R. (2018) Living in the "I" world. 2018/56/EFE

Kets de Vries, Manfred F. R. (2018) Exploring the Russian Leadership Mystique: A Plea for Action 2018/53/EFE

Kets de Vries, Manfred F.R., and Balazs, Katharina (2018) Are you a prisoner of optical Illusions? The enigma of transference. 2018/44/EFE

Kets de Vries, Manfred F.R. (2018. I won't, therefore I am; being Stubborn. 2018/42/EFE

Kets de Vries, Manfred F.R. (2018) What happened to Prince or Princess charming?: The enigma of partner choice. 2018/41/EFE

Kets de Vries, Manfred F.R. (2018) Trump—A Tragi-Comedy. 2018/22/EFE

Kets de Vries, Manfred F.R. (2018) The "Authentizotic" Organization: Creating Best Places to Work. 2018/16/EFE

Kets de Vries, Manfred F.R. (2017) The Cult of the CEO: The 'Above Average' Effect. 2017/74/EFE

Kets de Vries, Manfred F.R. (2017) Down the Rabbit Hole of Shame. 2017/72/EFE

Kets de Vries, Manfred F.R. (2017) A Tale of two Organisations: Creating the authentizotic Organization. 2017/64/EFE

Kets de Vries, Manfred F.R. (2016) The Greed Syndrome. 2016/11/EFE

Kets de Vries, Manfred F.R. (2016) The Happiness Conundrum. 2016/11/EFE

Kets de Vries, Manfred F.R. (2015) Old Age is No Place for Sissies. 2015/35/EFE

Kets de Vries, Manfred F.R. (2014) The Sexual "Cloud" in the Executive Suite. 2015/38/EFE

Kets de Vries, Manfred F.R. (2014) Fairy Tales for Executives: Story Telling as a Catalyst for Change. 2014/22/EFE

Kets de Vries, Manfred F.R. (2014) The Bivalent Leadership Style. 2014/20/EFE

Kets de Vries, Manfred F.R. (2014) The Shaman, the Therapist, and the Coach. 2014/44/EFE

Kets de Vries, Manfred F.R. & Cheak, Alicia (2014) Psychodynamic Approach. 2014/54/EFE

Kets de Vries, Manfred F.R. (2014) Vision without action is a hallucination: Group coaching and strategy implementation. 2014/41/EFE

Kets de Vries, Manfred F.R. (2014) Doing Nothing and Nothing to Do: The Hidden Value of Empty Time and Boredom. 2014/37/EFE.

Kets de Vries, Manfred F.R. (2014) Death and the Executive: Encounters with the "Stealth" Motivator. 2014/11/EFE

Kets de Vries, Manfred F.R. (2014) Dream Journeys: New Territory for Executive Coaching. 2014/14/EFE

Kets de Vries, Manfred F.R. (2013) The Art of Forgiveness: Differentiating Transformational Leaders. 2013/52/EFE

Kets de Vries, Manfred F.R. (2013) The Attachment Imperative: The Kiss of the Hedgehog. 2013/51/EFE

Kets de Vries, Manfred F.R. (2012) Get Back in the Sandbox: Teaching CEOs how to Play. 2012/125/EFE

Kets de Vries, Manfred F.R. (2012) The Psychopath in the C Suite: Redefining the SOB. 2012/119/EFE

Kets de Vries, Manfred F.R. (2012) Are you a Victim of the Victim Syndrome? 2012/70/EFE

Kets de Vries, Manfred F.R. (2012) The Group Coaching Conundrum. 2012/53/EFE

Kets de Vries, Manfred F.R., Elizabeth Florent-Treacy & Konstantin Korotov (2011) Psychodynamic Issues in Organizational Leadership. 2011/121/EFE

Kets de Vries, Manfred F.R. (2011) Coaching's "Good Hour": Creating Tipping Points. 2011/94/EFE/IGLC

Kets de Vries, Manfred F.R. (2010) Leadership Coaching and the Rescuer Syndrome: How to Manage both Sides of the Couch. 2010/104/EFE/IGLC

Kets de Vries, Manfred F.R. & Engellau, Elisabet (2010) People-Friendly Organizations: Why we need an alternative default model. 2010/95/EFE/IGLC

Kets de Vries, Manfred F.R. & Konstantin Korotov (2010) Developing Leaders and Leadership Development. 2010/77/EFE/IGLC

Kets de Vries, Manfred F.R. & Konstantin Korotov (2010) Transformational Leadership Development Programs: Creating Long-term Sustainable Change. 2010/72/EFE/IGLC

Kets de Vries, Manfred F.R. (2009) Reaching Stardom: How to Identify and Develop Top Performers. 2010/75/EFE/IGLC

Kets de Vries, Manfred F.R. (2009) Action and Reflection: The Emotional Dance between Consultant and Client. 2009/21/EFE/IGLC

Kets de Vries, Manfred F.R. (2009) The Many Colors of Success: What do Executives Want out of Life? 2009/19/EFE/IGLC

Kets de Vries, Manfred F.R., Thomas Hellwig, Elizabeth Florent-Treacy, Laura Guillen Ramo, Konstantin Korotov (2009) Sustainable Effectiveness of a Transformational Leadership Development Program: An Exploratory Study. 2009/34/EFE.

Kets de Vries, Manfred F.R., Laura Guillen Ramo, Konstantin Korotov (2008) rganizational Culture, Leadership, Change, and Stress. 2009/10/EFE/ IGLC

Kets de Vries, Manfred F.R., Pierre Vrignaud, Anupam Agrawal, and Elizabeth Florent-Treacy (2007) Development and Application of the Leadership Archetype Questionnaire (revised version of 2007/40/EFE) 2009/15/EFE

Kets de Vries, Manfred F.R. (2008) Leadership Coaching and Organizational Transformation: Effectiveness in a World of Paradoxes. 2008/71/EFE/

Kets de Vries, Manfred F.R., Pierre Vrignaud, Elizabeth Florent-Treacy, Laura Guillen Ramo, Konstantin Korotov (2008) The Proof is in the Pudding: An integrative, psychodynamic approach to evaluating a leadership development program. 2008/38/EFE

Kets de Vries, Manfred F.R., Thomas Hellwig, Elizabeth Florent-Treacy, Laura Guillen Ramo, Konstantin Korotov (2008) Long-term Effectiveness of a Transitional Leadership Development Program: An Exploratory Study. 2008/24/EFE

Kets de Vries, Manfred F.R. (2007) Can CEOs Change? Yes, but only if they want to. 2007/36/ENT

Kets de Vries, Manfred F.R., Pierre Vrignaud, Anupam Agrawal, and Elizabeth Florent-Treacy (2007) Development and Application of the Leadership Archetype Questionnaire. 2007/40/EFE

Kets de Vries, Manfred F.R., Pierre Vrignaud, Elizabeth Florent-Treacy and Konstantin Korotov (2007) INSEAD Global Leadership Centre: 360-Degree Feedback Instruments: An Overview. 2007/01/EFE

Kets de Vries, Manfred F.R. (2007) Are you Feeling Mad, Bad, Glad or Sad? 2007/09/EFE

Kets de Vries, Manfred F.R. and Konstatin Korotov (2007) Creating Transformational Executive Education Programs. 2007/38/EFE

Kets de Vries, Manfred F.R. (2006) "Complex" Executives I have "Met" in Coaching and Consulting. 2006/57/EFE

Kets de Vries, Manfred F.R. (2006) Making sense of "Fuck You Money" and Beyond. 2006/45/EFE.

Kets de Vries, Manfred F.R. (2006) Decoding the team Conundrum: The Eight Roles Executives Play 2006/35/EFE

Kets de Vries, Manfred F.R. (2006) Creating Identity Laboratories to Enable Executive Change and Transformation. 2006/36/EFE

Kets de Vries, Manfred F.R. (2005) Vladimir Putin, CEO of Russia Inc. 2005/56/ENT

Kets de Vries, Manfred F.R. (2005) Leadership Archetypes: An exposition. 2006/75/ENT

Kets de Vries, Manfred F.R. (2004) Coach or Couch, Anybody? The Zen of Creating High EQ Organizations

Kets de Vries, Manfred F.R. (2004) The Spirit of Despotism: Understanding the Tyrant Within

Kets de Vries, Manfred F.R., Pierre Vrignaud, Konstatin Korotov, Elisabet Engellau and Elizabeth Florent-Treacy (2004) The Development of the Personality Audit: A Psychodynamic Multiple Feedback Assessment Instrument

Kets de Vries, Manfred F.R. (2003) Entering the Inner Theatre of a Despot: The Rise and Fall of Saddam Hussein

Kets de Vries, Manfred F.R. (2003)

The Retirement Syndrome: The Psychology of Letting Go (May 2003)

Miscellaneous magazine articles

MT Sprout

https://mtsprout.nl/columnisten-experts/bedrijven-hebben-dringend-behoefte-aan-chief-social-connectivity-officers
November 24, 2021

Financial Times

"Lunch with the FT":

https://www.ft.com/content/74280f82-1523-4cc4-bc3c-4c8eb12ef4b8

Figaro

Il faut un "fou du roi" à chaque patron:

https://www.lefigaro.fr/societes/il-faut-un-fou-du-roi-a-chaque-patron-20210319

El Pais

El hombre que susurra a los consejeros delegados:

https://elpais.com/economia/2021-05-01/el-hombre-que-susurra-a-los-consejeros-delegados.html

https://www.swpbook.com/boeken/41/organisatie-en-management/2323/de-ceo-fluisteraar

MT/Sprout

Manfred Kets de Vries: 'Laten we onze verslaving aan charismatische leiders nu eens stoppen' https://mtsprout.nl/columnisten-experts/manfred-kets-de-vries-laten-we-onze-verslaving-aan-charismatische-leiders-nu-eens-stoppen

New Statesmen

https://www.newstatesman.com/the-business-interview/2021/10/three-per-cent-of-people-in-the-financial-sector-are-psychopaths-manfred-kets-de-vries-on-ceos

Straights Times

https://www.straitstimes.com/singapore/surviving-the-cabin-fever-syndrome-while-youre-housebound

IEDP

Group coaching to unify executive effort https://www.iedp.com/articles/group-coaching-to-unify-executive-effort/ October 2, 2020

INTERNATIONAL LEADERSHIP ASSOCIATION

Do We Get the Leaders We Deserve?

http://ila-net.org/Reflections/mvries.html

Cases & video programs

Numerous case studies and technical notes.

Most recent:

"Captains of Lives" – The Transformation Journey of the Singapore Prison Service "Reem Al-Shemari and the Abu Dhabi Brand; Generation Y Leadership in the UAE"

```
"The House that Branson Built: From Counter-Culture to Corporate Culture"
"Envy me: The Rise and Fall of Gucci"
"Cirque du Soleil: Attaining "Extreme Creativity""
"BP- The Transformation of a Corporate Mindset. Act Two: John Browne"
"World Class Heroes for Russia: Olga Sloutsker and the World Class Fitness Chain"
"Through the Looking Glass: The Stratec Collusion" (A, B & C)
"Ruben Vardanian at the Helm of Troika Dialog"
"Mikhail Khodorkovsky and Yukos"
Carlos Ghosn: Leaders without Borders
"Ice and Flame: Building a NYSE Company in Wild Russia"
"King Lear Revisited: The Succession Conundrum at Cordia Enterprises"
"Frontstep Russia (A + B): High-Tech Start-up and Survival in a New Time of Troubles"
"Larry Ellison: A Samurai Warrior in Silicon Valley"
"Roustam Tariko: Russian Entrepreneur"
"Alice in Wonderland? A Different Approach to Organizational Change"
"The House That Branson Built: Virgin's Entry into the New Millennium"
"Waking the Bear: `Danonizing' the Bolshevik Biscuit Factory" (A), (B)
"Datronics" (A), (B)
Video: "BP: Transforming the Corporate Mind-Set"
"British Petroleum: Transformational Leadership in a Transnational Organization"
"Bang & Olufsen"
"Banking on Change" (A), (B)
"Peter Dunham" (A), (B)
"Branson's Virgin: Coming of Age of a Counter-Cultural Enterprise"
"Richard Branson: The Iconoclastic Entrepreneur"
Video: "Virgin: Entrepreneurship in Action"
Video: "Virgin: Creativity & Leadership"
"New Age Consulting (NAC): "Cronus" in Organizational Life"
"Percy Barnevik and ABB"
"Percy Barnevik: The Corporate Transformation Wizard"
Video: "Percy Barnevik: The Corporate Transformation Wizard"
Video: "Percy Barnevik and ABB"
"The Bull Market" (A), (B), (C)
Audiotape: "Clinical Perspectives on Management: Psychoanalysis for Organisations" (also in Dutch)
"Rusk"
Video: "The Leadership Challenge"
Part I: The Two Faces of Power
Part II: Organisations on the Couch (also in Dutch and French)
"Visual Systems" (A), (B)
"Carl Zeiss Jena: Managing Catastrophe"
"Johan Tobler" (A), (B)
"Refaat El-Sayed and Fermenta"
"After Abbe: The Bonnier Group in Transition"
"Valtex Inc."
"Anton Dreesman: The Rise and Fall of a Dept. Store Dynasty"
"TW" (A), (B), (C)
"Ernest Saunders and Guinness"
Video: "Ernest Saunders and Guinness"
"Hollywood in the Alps"
"The Bottema Homecoming"
"J. Edgar Hoover and the F.B.I."
"Paul Hardy" (A), (B), (C)
"The Nadia Corporation"
"Carlo De Benedetti: The Builder"
"Albert Speer and the German War Effort"
```

"Fatima Al Jaber and Al Jaber Group: Traditions and Transitions in a United Arab Emirates Family Enterprise"

"The Moral Compass: Values Based Leadership at Infosys"

"Waterman's Francine Gomez"

Video: "Interview with Francine Gomez"

"John Ridgway's School of Adventure"

"Lawrence of Arabia"

"Andre Citroen"

"Roberto Calvi: The Man with the Eyes of Ice"

"Top-Danmark"

Video: "Top-Danmark: Managing a Strategic Turnaround"

"Eli Black & United Brands"

"The Dunor Company"

"Mallika Sarabhai: Managing Diversity" Video: "Interview with Mallika Sarabhai"

Current research interests

My principal interest lies in the interface between psychoanalysis/dynamic psychiatry, evolutionary psychology and management. Specific areas of research include leadership, organizational stress, career dynamics, entrepreneurship and family business, cross-cultural management, executive coaching, and the process of organizational transformation and change.

Charitable activities

Aurora Forum Good Will Ambassador: The Aurora Humanitarian Initiative seeks to empower modern-day saviors to offer life and hope to those in urgent need of basic humanitarian aid anywhere in the world and thus continue the cycle of giving internationally. The Aurora Humanitarian Initiative is Gratitude in Action.

Governor of the Hillary Institute: Its mission is to recognize, reward and nurture great leaders currently in play, who will provide answers to such challenges as climate change, poverty, disease, peace and justice, given the equivalent of New Zealand's Nobel Prize for Leadership.

Hobbies

Fly fishing for trout and salmon, hunting, sailing, hiking, hunting, mycology, reading, film and opera, membership in the New York Explorers Club.